



(Translation)

Invitation to the 2026 Annual General Meeting of Shareholders

T.A.C. Consumer Public Company Limited

Friday, 10 April 2026 at 10.00 a.m.

via Hybrid Meeting (Physical and E-AGM)

Platinum Hall Room, 3rd Floor, Avani Ratchada Bangkok Hotel,
1, Ratchadaphisek Road, Din Daeng, Bangkok.





-Translation-

Ref.TACC (S.) 005/2026

12 March 2026

Subject : Invitation to the 2026 Annual General Meeting of Shareholders via Hybrid Meeting (Physical and E-AGM)

To : Shareholders of T.A.C. Consumer Public Company Limited.

- Enclosures
1. A copy of the Minutes of 2025 Annual General Meeting of Shareholders.
 2. 2025 Form 56-1 One Report in QR Code.
 3. Appropriation of profit from 2025 operating results and dividend payment.
 4. Credentials and background of Nominated Directors.
 5. Definition of Independent Director.
 6. Remuneration of Directors for the year 2026.
 7. Credentials and background of Auditor and detail of fix the auditing fee.
 8. Proxy form and details of an Independent Director who can be a proxy.
 9. Articles of Association concerning the Shareholders Meeting.
 10. Guidelines for the General Meeting of Shareholders Attendance via Electronic Media and Proxy Appointment.
 11. Guidelines for the General Meeting of Shareholders Attendance via Physical and Proxy Appointment.
 12. Procedures for protecting personal data for the general shareholders meeting
 13. Registration Form for the Annual General Meeting of Shareholders Attendance via Electronic Media
 14. Map for meeting place

The Board of Directors Meeting of T.A.C. Consumer Public Company Limited (the "Company") No.1/2026 has resolved to convene the 2026 Annual General Meeting of Shareholders on Friday 10 April 2026 at 10.00 a.m. , via Hybrid Meeting. Shareholders and proxies can attend via Hybrid Meeting (Physical and E-AGM) at Platinum Hall, 3rd Floor, Avani Ratchada Bangkok Hotel No. 1, Ratchadaphisek Road, Din Daeng, Bangkok 10400 Summaries of meeting details to consider the following agendas:

Agenda 1 To consider and adopt 2025 Minutes of the Annual General Meeting of Shareholders held on April 25, 2025.

Facts and reasons The Minutes of 2025 Annual General Meeting of Shareholders held on April 25, 2025 are a true and correct record of the meeting. Copy of the Minutes of 2025 Annual General Meeting of Shareholders is provided in the enclosure to this notice (Enclosure 1).

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the Meeting should adopt such Minutes of the Annual General Meeting of Shareholders as proposed.

Voting This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

Agenda 2 To acknowledge the Company's operating result for the year 2025.

Facts and reasons The report on the Company's operating result for the year 2025 is available in the Form 56-1 One Report delivered to all shareholders along with this notice (Enclosure 2).

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the report contains information on the Company's operating result financial year 2025. Therefore, the Meeting should acknowledge the Company's Form 56-1 One Report and the Board of Directors report for the year 2025.

Voting This agenda is for acknowledgement and does not require voting.

Agenda 3 To consider approving the Financial Statements for the year ended December 31, 2025.

Facts and reasons The Financial Statements for the year ended December 31, 2025 in the Financial Statements Section of the Form 56-1 One Report as reviewed by the Audit Committee and audited by the auditor are delivered to all shareholders along with this notice.

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the proposed Financial Statements have been audited by the Company's Auditors which have expressed the opinion that the proposed Financial Statements contain information that is accurate in accordance with the generally accepted accounting principles. Therefore, the Meeting should approve the proposed Financial Statements.

Voting This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

Agenda 4 To consider approving the appropriation of net profits for the year 2025 operating results and the dividend payment.

Facts and reasons Under Section 116 of the Public Limited Company Act, B. E. 2535 (1992) (as amended) (the "PLCA") and article 38 of the Company's Articles of Association, the Company is required to set aside as a legal reserve at least 5% of its net profit after accumulated deficit brought forward (if any) until the reserve is not less than 10% of the registered capital of the Company. The reserve is non-distributable and the Company has a policy to pay dividend at least 30% of its net profit after deduction of corporate income tax and legal reserve.

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the Meeting should approve the payment of dividend for the past performance ended year 2025 from the Company's operating profit as follows:

1. The Company reported a net profit of 297.54 million baht for the year 2025. The Company has a statutory reserve of 152 million baht, representing 10% of the registered capital. Such reserve is non-distributable to shareholders and has already met the legal requirement. Therefore, no additional allocation of net profit to the statutory reserve is required.
2. Dividend Payment for the Company's 2025 Operating Results as cash dividend in the year payment amount 0.42 baht per share totaling dividend 252 million baht. In the year 2025, the Company has already interim dividend payment amount 0.21 baht per share totaling dividend 126 million baht. This time, the Company propose dividend payment 0.21 baht per share totaling dividend 126 million baht.
3. The date of determining the right of shareholders Record Date to receive dividend payments will be on 23 April 2026. The dividend payment date is set to be on 6 May 2026.

Votes This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

Agenda 5 To approving and election the directors to replace those retiring by rotation.

Facts and reasons According to article 18 of the Company's Articles of Association, one-third of the Company's directors or the number nearest to one-third Directors to be retired from their office in the first and second year after the registration of the Company, they shall be retired by drawing. After that, the Directors who have stayed in the office longest shall be retired. For this year, there are 3 Directors to retire from their office, namely:

- | | |
|----------------------------|--|
| 1. ADM Apichat Pengsritong | Chairman and Independent Director |
| 2. Mrs.Paktra Suriyapee | Audit Committee, Independent Director and Chairman of the
Nomination and Remuneration Committee |
| 3. Mr.Komsak Wattanasriroj | Audit Committee, Independent Director, Chairman of the
Risk Management Committee, Nomination and Remuneration
Committee, Sustainability Committee and Investment Committee |

The Company had provided the shareholders with an opportunity to nominate individuals they consider appropriate to be selected as directors of the Company, including items for the 2026 AGM agenda. However, it appeared that on the expiration of the time specified, neither candidates for directorship nor the agenda have been proposed to the Company.

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the Meeting should approve elect the directors to succeed the 3 Directors should be re-elected for another term that 1) ADM Apichat Pengsritong Chairman and Independent Director 2) Paktra Suriyapee Audit Committee, Independent Director and Chairman of the Nomination and Remuneration Committee 3) Komsak Wattanasriroj Audit Committee, Independent Director, Chairman of the Risk Management Committee, Nomination and Remuneration Committee, Sustainability Committee and Investment

Committee. As it is the knowledge, aptitude, specialization and experience to assist the Board of Directors in determining the direction setting of the business. The individuals nominated on this occasion have undergone the evaluation process as prescribed by the Company and meet the relevant criteria, aligning with the Company's business operations. The Board of Director nominate individuals they consider appropriate to be selected as Independent Directors of the Company will opinion are intently and according to concerning guideline. (Details of credentials and background of each nominated person are in (Attachment 3).

Votes which are more than the permissible number of directors to be elected at that time, the chairman of the general meeting shall cast a deciding vote.

Agenda 6 To consider approving the remuneration of Directors

Facts and reasons Nomination and Remuneration Committee considered and determined guidelines for fixing remuneration of Director by taking into consideration the industry practice, duties and responsibilities of Directors and the performance of the Company.

Board of Directors' opinion Nomination and Remuneration Committee, taking into consideration Directors' accountability, the Company' s performance, business size, net profit and the current economy, considered and deemed it appropriate to propose that the meeting approve the remuneration of Directors (The details of which are proposed in Attachment 5)

Voting This resolution must be passed by a vote of no less than two-thirds of the total number of votes of the shareholders and proxy holders who attend the meeting.

Agenda 7 To consider approving the appointment and the fixing of remuneration of auditor.

Facts and reasons Under section 120 of the PLCA set Annual General Meeting of Shareholder appoint the auditors for the year and fix the audit fee yearly to comply with the law of public company.

Board of Directors' opinion The Board of Directors considered the matter and was of the opinion that the Meeting should approve that;

- 1) Ms.Satida Ratananurak Certified Public Accountant (Thailand) No. 4799 and/or
- 2) Ms.Siriwan Nitdamrong Certified Public Accountant (Thailand) No. 5906 and/or
- 3) Mr.Somsak Chirathitiamphyong Certified Public Accountant (Thailand) No. 8874

Of EY Office Limited to be the Auditor of the Company and fix the audit fee in year 2026 of 2,000,000 Baht. The amount does not include other expense. The auditors of the Company are the same persons for the year 2025. In order to be able to consider appointing an independent person to act as an auditor. There are no relationships or conflicts of interest among the Independent Auditor, the Company, the Executive, the major shareholders, or other related persons of these parties.

The comparison of the fix the auditing fee Year 2025 and 2026

Unit : Baht

List	2025	2026	%Change
Annual audit of financial Statement	1,530,000	1,400,000	(23.95%)
Review report and interim Financial Statements	720,000	600,000	
Review of Data Migration to the SAP System	250,000	-	
Total	2,500,000	2,000,000	

Note: The amount does not include other expenses such as travel fee, document fee, fax fee etc.

Audit Committee's opinion The Audit Committee considered the matter and was of the opinion that the appointment auditor from EY Office Limited as the name list of the above auditors and deemed appropriate to the remuneration of the auditor as appropriate.

Voting This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

Agenda 8 Other

The Company has fixed the Record Date on 16 March 2026.

Please attend the meeting at the date, time and place mentioned above. If you wish to appoint a person to attend and vote at the meeting on your behalf. All proxy forms must be affixed with stamp duties of 20 Baht and presented to the Chairman or an authorized person of the Company via 2 channel such as 1) e-mail : ir@tacconsumer.com 2) registered post to Company Secretary address: T. A. C. Consumer PCL. MS Siam Tower Building Rooms No.250-259 and 262-263, Floors 25-26 Rama 3 Road, Chong Nonsi, Yan Nawa Bangkok 10120, Thailand. within 1 April 2026. Please study the document on Guidelines for Registration, Proxy Appointment and documents required in order to attend the meetings Shareholders through electronic media (E-AGM) and appointing a proxy according to Attachment 8 and the Guidelines for Physical Meeting Attendance and Proxy Appointment in Attachment 9. The Independent Director who is proposed to be granted proxy is Assoc.Prof.Kitti Siripullop the details appear in Attachment 10. As a result, the Company uses the e-Proxy Voting service of the Thailand Securities Depository Co., Ltd. (TSD), shareholders can exercise their rights by giving their proxy by electronic channels (e-Proxy Voting). In another channel has been added without having to submit the proxy form and identification documents of the shareholders to the company, which for convenience and save costs for shareholders.

For any questions concerning the above agenda items or any matters relevant to the Company, TACC welcomes opportunity to clarify these matters in the Meeting. Please submit your questions in advance to Company Secretary by E-mail : ir@tacconsumer.com or call 02-717-2898 ext. 77.

Yours Sincerely,



ADM Apichart Pengsritong

Chairman

T.A.C. Consumer Public Company Limited

Addendums to Notice of 2026 Annual General Meeting of Shareholders

10 April 2026

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Minutes of 2025 Annual General Meeting of Shareholders

Via Hybrid Meeting (Physical and E-AGM)

T.A.C. Consumer Public Company Limited

The Meeting was held on April 25, 2025 at 10:00 a.m., via Hybrid Meeting (Physical and E-AGM)

Admiral Apichart Pengsrithong, Chairman of Board of Directors acted as Chairman of the Meeting according to the Articles of Association of the Company.

The Company was organized 2025 Annual General Meeting of Shareholders. This is in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020). Which this the meeting as a Carbon Neutral Event to to be a part of driving the organization toward sustainability. OJ International Co., Ltd. as a independent organization, to manage and monitor the electronic meeting platform system whose it was certified by the related institution. In addition, representatives from outside law firm has also been appointed to inspect the votes and ensure that the meeting is conducted accordingly, transparently, comply with the law and the Company's Articles of Association. The Company has recorded this meeting as a video presentation to provide equitable access to corporate information for all shareholders.

The Company has closing date of the share register for collection of names on March 17, 2025, the total number of shareholders who had the right to attend the Meeting was 13,696 persons. Today, there were 44 shareholders who had the right to attend the Meeting in person and 48 shareholders who attended the Meeting by proxies, thus totaling 92 attendants, holding altogether 205,179,768 shares, representing 34.1966% of the total issued shares 600,000,000 shares of the Company, which one-third of the total shares sold, and thereby, constituting a quorum as required by the Articles of Association of the Company. Please noted that the shares held by the Company itself are not counted toward the quorum at the shareholders' meeting.

The Chairman declared the meeting commenced and welcome the shareholders who attended the 2025 Annual General Meeting of Shareholders Electronic via Hybrid Meeting and Company Secretary introduced the following Board of Directors, Audit Committee, Nomination and Compensation Committee, Risk Management Committee, Sustainability Committee, Executive Committee, Auditor and Legal advisor as follow:

Directors attending the Meeting (100% of total Directors 9 persons)

- | | |
|----------------------------------|---|
| 1. Admiral Apichart Pengsrithong | Chairman of the Board of Directors and Independent Director |
| 2. Assoc.Prof.Kitti Siripullop | Chairman of the Audit Committee and Independent Director |
| 3. Mrs.Paktra Suriyapee | Audit Committee, Independent Director and
Chairman of the Nomination and Compensation Committee |
| 4. Mr.Komsak Wattanasriroj | Audit Committee, Independent Director Chairman of the Risk
Management Committee and Nomination, Compensation
Committee and Sustainability Committee |
| 5. Mr.Chanit Suwanparin | Director, Nomination and Compensation Committee, Risk
Management Committee and Sustainability Committee |

- | | |
|-------------------------------------|--|
| 6. Ms.Trithip Sivakriskul | Independent Director, Risk Management Committee and Chairman of the Sustainability Committee
(Meeting via Electronic Media from Bang Na District) |
| 7. Mr.Chatchawe Vatanasuk | Director and Chairman of the Executive Committee
(Meeting via Electronic Media from Pathumwan District) |
| 8. Ms.Pawenee Suwanmethanont | Director and Managing Director |
| 9. Mrs.Chirapan Khotcharit Choosang | Director, Risk Management Committee and Sustainability Committee |

Executive Committee attending the Meeting (88.89% of total Executive Committee 9 persons)

- | | |
|-------------------------------------|--|
| 1. Mr.Chatchawe Vatanasuk | Chairman of the Executive Committee |
| 2. Ms.Pawenee Suwanmethanont | Executive Commiittee |
| 3. Mrs.Chiraphan Khotcharit Chosang | Executive Commiittee |
| 4. Ms.Hatsaya Charuwitayanan | Executive Committee |
| 5. Ms.Preawnapa Nimma | Executive Commiittee |
| 6. Ms.Keanapa Jittirunagvichai | Executive Commiittee |
| 7. Ms.Preeyaporn Parisutthakul | Executive Committee |
| 8. Mr.Atid Tragoondej | Executive Committee and Senior Director, Accounting and Finance Department |

Company Secretary

Ms.Panjaporn Roeksomboon

Auditor attending the meeting

Ms. Sarinda Hirunprasurtwutti of EY office Limited.

Legal Advisor attending the meeting and inspector the votes

Ms.Tassaneewan Wonglong of Pow & Assosiate Low office.

To comply with the principles of good corporate governance regarding the protection of shareholders' rights and the equitable treatment of all shareholders, the Company provided an opportunity for shareholders to submit questions, propose agenda items, and nominate qualified candidates for directorship in advance for the 2025 Annual General Meeting of Shareholders. This was carried out in accordance with the criteria disclosed on the Company's website, with the submission period set from October 16, 2024, to December 16, 2024. At the end of the submission period, no shareholders had proposed any agenda items or nominated any candidates for directorship.

Before proceeding to considering each agenda of the Meeting, Company secretary informed the criteria and procedures for the meeting, including the voting methods and vote counting procedures, were established and implemented for this meeting as follow:

1. According to 41 of Company article of association. In every meeting of shareholders, a shareholder has one vote per one share Voting card will be used for the purpose of counting votes for all agenda items

2. Vote counting for each agenda at this Annual General Meeting of Shareholders shall be divided into 2 categories, as follows:-

- This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote such as agenda 1, 3, 4, 5, and 7 the Company will counted base number of votes for calculation by counting only the votes of the shareholders is against and abstain. Then be deducted from the total number of votes.
- This resolution must be passed by a vote of no less than two-thirds of the total number of votes of the shareholders and proxy holders who attend the meeting such as agenda 6 the Company will counted base number of votes for calculation by counting only the votes of the shareholders is attend the meeting for vote approve, against and abstain.

3. For the physical meeting, the consideration and resolution of each agenda item shall be conducted based on the Board of Directors' opinions, which have been provided to shareholders in advance for their review. The Chairman will seek approval for each item in accordance with the Board's recommendations by asking whether any shareholders or proxy holders disagree or wish to abstain. If so, they are requested to raise their hands.

4. In the case where any shareholders or proxy holders disagree or wish to abstain from voting during the physical meeting, they are requested to mark their votes on the ballot received upon registration and raise their hands to allow the staff to collect the completed ballots. Those who do not raise their hands or do not submit their ballots shall be deemed to have approved the resolution. If no shareholders or proxy holders raise their hands to express disagreement or abstention, the resolution shall be considered unanimously approved as proposed by the Chairman.

5. For shareholders who granted proxies to others to attend the meeting and submitted proxy forms indicating their voting instructions, the Company has recorded such votes whether in favor, against, or abstentions in advance, in accordance with the shareholders' expressed intentions.

6. In the vote counting process, the Company includes the votes of shareholders participating in the hybrid meeting, as well as those of proxy holders. The number of votes against and abstentions will be deducted from the total number of votes, and the remainder will be deemed as votes in favor. In the event that a proxy holder casts a vote inconsistent with the instructions specified in the proxy form, the Company shall count the vote in accordance with the instructions recorded in the proxy form submitted in advance.

7. Any ballot that does not clearly indicate the shareholder's or proxy holder's voting intention shall be deemed invalid. Examples include ballots marked in both "approve" and "disapprove" boxes, or ballots with unclear markings.

8. For agenda To approving and election the directors to replace those retiring by rotation. The Stakeholder Directors for this agenda are not holding shares of the Company.

9. Company Secretary will collect vote and report to the meeting before the next agenda begins.

The vote casting procedures

1. The Company assigned OJ International Co., Ltd. an independent organization, to manage and monitor the electronic meeting platform system whose it was certified by the Electronic Transaction Data Agency (ETDA).

2. In this 2025 Annual General Meeting of Shareholders conducted through Hybrid Meeting, the attendees can watch the broadcast live throughout the meeting including the scores result of each agenda. If any shareholder has a technical frustration problem of how to use the system, please feel free to contact at the telephone number 02-079-1811 at any time throughout the Meeting.

3. For E-AGM meeting is an electronic media. Therefore, no ballot papers were printed to the meeting attendees.

4. In ballot, Ask the shareholders to go to the E-Voting window to vote for each agenda within the specified time. After selecting the vote, the system will pop-up again asking whether confirm the vote or not press ok to confirm the vote.

5. In the event that shareholders wish to change their voting. You can do this by clicking on the new score again. If the agenda has been closed for voting Shareholders will not be able to vote or change the vote

6. When you have finished voting, Please return to the E-Meeting window to continue viewing the video and audio of the meeting.

7. The system will collect points by counting the total votes from those who voted via E-Voting and those who voted in advance via proxy documents.

The Company Secretary further informed to the Meeting that the agenda shall be conducted in accord sequence with the Meeting's invitation previously distributed to all shareholders. In the event that any shareholder would like to raise a question regarding the agenda, the shareholder can request question at the beginning of the Meeting and the Company will consider answering in the related agenda. The Chairman then requested the Meeting to consider the matters in accordance with the following agenda:

Agenda 1 To consider and adopt 2024 Minutes of the Annual General Meeting of Shareholders held on April 26, 2024.

The Chairman proposed to the meeting to consider and adopt the 2024 Minutes of the Annual General Meeting of Shareholders held on April 26, 2024, a copy of which had been sent to the shareholders together with the notice of this Meeting as set out in Enclosure 1 of the notice.

Resolution: The meeting considered the proposed minutes in details and resolved to adopt the 2024 minutes of the Annual General Meeting of Shareholders held on April 26, 2024 as proposed. The resolution was passed by a majority vote of the shareholders and proxy holders who attend the meeting and cast their votes as follows:

For:	206,111,476	Votes or	100.0000%
Against:	0	Votes or	0.0000%
Abstain:	133,300	Votes or	-
Void Ballots	0	Votes	

Agenda 2 To acknowledge the annual report Company's performance for the year 2024.

The Chairman informed the meeting that the Company's annual performance report for the year 2024, together with other key information, had been duly delivered to all shareholders along with the notice of the meeting.

Mrs.Chirapan Khotcharit Choosang Deputy Managing Director and Ms.Pawenee Suwanmethanont Managing Director to summarize the Management Discussion and Analysis for the year 2024. The significant changes in the

financial statement figures, as well as the key positive and negative factors affecting the Company, along with the business outlook for the year 2025, were presented to the meeting.

In 2024, The shareholders structure of Business Group. By holds 90% of shares in Health Inspired Planet Co., Ltd. Limited (Subsidiary Company).

The Company has proportion of Sales revenue can be separated into 2 main categories as follow:

1. Sales revenue of B2B beverage group in 93% of Sales Revenue including:

1) Cold beverage dispenser, there are about over 12,600 stores. with core flavor and seasonal flavor.

2) Instant powder drink in fresh coffee corner “All Café”, there are about 11,500 stores with non-coffee menu core flavor and seasonal flavor.

3) Hot beverage dispenser, there are about 417 stores mostly installed at 7-Eleven in gas station.

2. Sales revenue of B2C own brands group in 7% of Sales Revenue including Instant powder drink under the brand Na-Arun, Instant powder drink and concentrated fruit syrups under the brand TRIVA, Café Business and License Business.

2024 Operating Results

For separate financial statements the Sales Revenue was 1,937.61 million baht, increased by 13.78% from previous year. The revenue has grown from 1) An increase in sales of products in 7-Eleven stores, driven by higher consumption among students, office staff, and tourists compared to the previous year, as well as the E-Receipt project launched earlier in the year, 2) Continuous promotional campaigns to boost sales of 7-Eleven customer, and 3) increased domestic customer sales due to the expansion of key customers' store networks. For consolidated financial statements the Sales Revenue was 1,953.84 million baht, increased by 13.84% from Sales Revenue of Subsidiary Company.

The Group achieved consolidated gross profit margin 33.62% representing a slight increase, primarily due to higher revenue coupled with effective cost management throughout the year.

For separate financial statements net profit was 240.76 million baht increased by 8.60% (11.43% of net profit margin) from the previous year. For the consolidate financial statement, the Company reported a net profit was 243.58 million baht increased by 19.03%. An increase in net profit was driven by the total revenue growth and effective raw material cost and operation expense management throughout the year.

Total Asset were 1,220 million baht. Total Liabilities were 495 million baht. Shareholders equity were 724 million baht.

The overall Financial Ratio is still within the criteria. The details as follows:

Financial Ratio	2024
Liquidity Ratio	
Current Ratio (X)	2.27
Quick Ratio (X)	2.06
Average Collection Period (Day)	64
Average Payment Period (Day)	66
Average Sale Period (Day)	19

Financial Ratio	2024
Profitability Ratio	
Gross Profit Margin (%)	33.21%
Net Profit Margin (%)	12.43%
EBITDA (%)	17.09%
Return on Equity (%)	32.71%
Return on Assets (%)	19.65%
Financial Policy Ratio	
Debt to Equity Ratio (X)	0.66

The Company has dividend payment for the Company's 2024 Operating Results amount 0.39 baht per share. In the year 2024, the Company has already interim dividend payment amount 0.20 baht per share.

Regarding the core strategies and business direction for 2025, the Company has set a revenue target of 2,000 million baht. The focus will be on strengthening its core businesses regeneration that enhances the customer experience for the new generation. The Company also aims to expand its business portfolio through own brand acceleration, both domestically and internationally, Partnership ecosystem collaboration while placing strong emphasis on efficient and sustainable cost management both direct and indirect. As for the three-year investment plan (2025–2027), the Company will expand its production lines and explore new business opportunities through investments venture in new projects to further enhance its existing business.

Revenue from the 7-Eleven group, which represents the Company's core business, has continued to grow steadily, supported by various sales promotions and marketing campaigns aimed at driving and stimulating sales. The Company launched new flavor of cold beverage dispenser such as Jasmine Green Tea and Honey Lime and the growth of 7-Eleven delivery platform.

The expand sending of beverage to 7-Eleven Cambodia and Laos for cold beverage dispenser and non-coffee menu at All Café. This year, new beverage flavors were launched along with the implementation of strategies to collaboratively develop beverages tailored to the consumption behaviors of each respective country.

Café Business group and own brands, As of 2024, Punthai Coffee has continued to expand its store reaching a total of 1,360 store. Which core menu and new seasonal menu, contributing to its significant growth. For hot beverage dispensers under the MOU with BONCAFÉ through BONCAFÉ Shops, hotels, automobile service centers etc.

The own brands products. Including Instant powder drink and concentrated fruit syrups under the brand TRIVA have been actively promoted through various trade exhibitions and expanded into new distribution channels. For the Bloss Natura brand, the Company has launched its jelly products in approximately 6,000 7-Eleven stores, significantly broadening customer reach. In terms of the Licensing Business, both domestic and international character properties have been continuously commercialized, with increased emphasis this year on promoting Thai characters and expanding product sales across customer segments.

Driving the business towards sustainable growth

As Business Purpose that "We commit to build compounding well being quality value for sustainability across all". The Company has currently established a Sustainability Committee and a Sustainability Working Group, which are responsible for defining the corporate sustainability framework and strategy, encompassing Environmental, Social, and Governance dimensions.

The Anti-corruption

The Company realizes the importance of Anti-corruption policy. This aims to let all the management and employee be aware of the impact of corruption, to cultivate rightful values attitudes of employees to work with honesty while avoiding seeking benefits from one's position or providing such benefits to others for both directly and indirectly. This also prohibits employees from seeking personal or family interests using Company's position while aiming to increase the confidentiality of all stakeholders. This year, the Company has considered participating in the anti-corruption initiative, and is in the process of preparing a formal declaration of intent. In addition, an anti-corruption task force has been appointed, along with the implementation of other related measures.

The Chairman opened session for shareholders to ask questions as follows:

Khun Todsawat phuathavornskul, a shareholder had some inquiries as following;

1) Given the significant increase in coffee bean prices this year, how has the Company been impacted in terms of cost management?"

Khun Pawenee Suwanmethanont, Managing Director explained: Due to the significant increase in the prices of both Robusta and Arabica coffee beans this year, the Company has inevitably been affected by rising raw material costs. To manage this impact, the Company has implemented several key strategies, including raw material price locking, advance procurement planning, co-developing product formulations with customers, and preparing alternative recipes. These efforts have ensured that the taste and quality of beverages remain high and consistent.

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: The coffee beverage business as a whole has been impacted by these price fluctuations. In the case of the Company, while cost pressures are present, raw material costs are being managed holistically some ingredients have increased in price while others have decreased. The Company continues to focus on operational efficiency, aiming to minimize the overall impact on costs as much as possible.

2) How does the TRIVA concentrated fruit syrups brand position itself competitively in comparison to other players in the market?"

Khun Pawenee Suwanmethanont, Managing Director explained: The Company has developed its fruit syrup products under the brand TRIVA specifically for the Café Business segment. As an own brands, TRIVA is designed to serve a broad range of customer groups. The Company is confident in the quality and taste of its products, which are considered key competitive strengths.

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: It should be considered in the overall context that fruit syrup is not the Company's core product rather, the TRIVA brand represents a Café Vision a strategic product line within the Company's branded portfolio that complements the beverage business. This approach creates opportunities for retail partners to purchase from the Company's full range of beverage products.

3) How does the subsidiary company (HIP), which operates outside of the Company's core business, position itself to remain competitive in a highly competitive industry?

Khun Pawenee Suwanmethanont, Managing Director explained: The Bloss Natura brand, which the Company acquired, is a high-quality product line with an existing customer base in the online market. Given the intense competition in this business segment, the Company has considered adjusting its strategy by integrating the brand into its core business operations and expanding its distribution to 7-Eleven stores, where there is growing demand for affordable health-focused products.

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: The competitive potential in this segment is notably high. The Company is supported by a strong Research and Development (RD) team and an internationally certified RD laboratory, which positions the Company well to develop expertise in this category in the future. In addition, the Company remains focused on consumer and customer needs as a key driver in product development.

4) A shareholder expressed appreciation for the management and RD team for their efforts in developing various beverage products as part of the Company's strategy to diversify from its core business. The shareholder further recommended that the Company assess emerging risks associated with non-core business ventures.

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: Acknowledged with thanks. The Company will take the recommendation into consideration.

Khun Somkiat Srichainont, a shareholder had some inquiries as following;

1) Are the new products recently launched by the Company developed under the Company's own brand, or are they products of the subsidiary (HIP)?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: The new launched products include those developed by the Company as well as by its subsidiary, HIP. However, following a strategic review and restructuring of the subsidiary's operations, the Company has decided to discontinue the subsidiary's business activities. Products under the Bloss Natura brand have since been integrated into the Company's main product portfolio.

2) Given that competitors in 7-Eleven offer a broader range of products, including snacks and ready-to-eat items, does the Company have the capability or plans to expand into other product categories beyond its current offerings?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: The Company continues to demonstrate strong expertise in tea and coffee beverages with a focus on strengthening its core business. At the same time, the Company remains open to exploring new business opportunities in adjacent product categories to ensure its continued competitiveness in the market.

Khun Jiraporn Amornphatharsin a shareholder's right protection volunteer or a proxy from Thai Investors Association asked :

1. Given that the Company has only one major business partner, How does the Company manage the associated risks? Is the Company confident in continuing its agreement with 7-Eleven, and are there any limitations regarding the beverage contract with 7-Eleven?

Khun Pawenee Suwanmethanont, Managing Director explained: The Company has successfully renewed its Exclusive Contract with 7-Eleven in 2024, signing an Exclusive Contract for beverage products to be sold in 7-Eleven stores for a period of three years, until 2027. This renewal marks the fourth consecutive contract extension. The Company's strength lies in product research and development and working closely with its partners to co-develop products tailored to customer demands. Sales from the 7-Eleven group have shown significant growth. Additionally, the sales of B2C Own Brands and the Café Business segments have also experienced notable growth. The Company continues to maintain its competitive advantage across all business segments.

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: The Company has implemented effective risk management, including setting sales proportion targets. However, given the substantial size and rapid growth of the 7-Eleven group, the Company is a key business partner committed to a sustainable and mutually beneficial business relationship. The Company is confident that it will continue to renew its contract with 7-Eleven in the regular cycle.

Khun Araya Kingkeaw, a shareholder had some inquiries as following;

1) Could you please provide an update on the progress of the new factory expansion? What products are being sold, how much has production capacity increased, and is the expansion aligning with the intended objectives?

Khun Pawenee Suwanmethanont, Managing Director explained: The Company has successfully opened its third manufacturing facility, resulting in an approximate 30% increase in production capacity. This expansion primarily supports the beverage product group under the All Café segment, while also enhancing the production lines for other product categories. The expansion aligns with the Company's strategic objectives.

2) What is the Company's target gross profit margin for this year?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: For this year, the Company has set a target gross profit margin of approximately 30–32%, and will continue to manage operations as efficiently as possible to achieve this goal.

3) What is the growth outlook for the Company's business with Thai Coffee? Currently, what percentage of sales is contributed by this business?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: Currently, the Company serves as a Key Strategic Partner with Punthai Coffee in co-developing products. With strong Research & Development (RD) and Total Quality System (TQS) teams, the Company oversees comprehensive quality control across the entire value chain. Continuous development efforts are being made for both core beverage flavors and new product innovations. As of now, sales from Punthai Coffee contribute approximately 5–6% of the Company's total revenue.

4) Does the Company have plans to repurchase additional shares, and is there a possibility that the repurchased shares may not be resold in the future? If so, what is the rationale behind this decision?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: At present, the repurchased shares have not been resold. The Company plans to propose to the Board of Directors an extension of the share repurchase period by an additional two years, in accordance with the regulations set by the Stock Exchange of Thailand.

The Chairman proposed the Meeting to acknowledge the annual report Company's performance for the year 2024.

Agenda 3 To consider approving the Financial Statements for the year ended December 31, 2024.

The Chairperson proposed the Meeting to consider approving the Financial Statements for the year ended December 31, 2024 which was reviewed by the Audit Committee and audited by the auditor. The Auditor had expressed the opinion that the financial statements contain information that is accurate in accordance with the generally accepted accounting principles. All documents were sent to the shareholders together with the notice of this meeting.

Assoc.Prof. Kitti Siripullop, Chairman of the Audit Committee opinion about act of Audit Committee, The Audit committee, the auditors and internal audit had reviewed the Company's group quarterly and yearly financial statements as well as the financial statements of the Company and Subsidiary Company. By considering from important aspect and consultation is free to ensure that the internal control process of the Company financial budget is accurate and reliable, as well as to ensure that the disclosure of important information is sufficient and timeliness for the financial statement users. Which is also in accordance with the laws and related notice as well as in accordance with the regulations of the Stock Exchange of Thailand and Securities and Exchange Commission and in comply with Financial Reporting Standards. On behalf of The Audit Committee deemed that during the accounting

period ended on 31 December 2024, the Company had put in place the transparent, adequate and appropriate Internal Control Systems covering risky management and the Company had established procedures that helped build confidence in Company's operation in accordance with the related laws by having good corporate governance along with the compilation and disclosure of adequate and reliable Company's financial report information and Subsidiary Company.

The Chairman opened session for shareholders to ask questions.

Khun Jiraporn Amornphatharsin a shareholder's right protection volunteer or a proxy from Thai Investors Association as had some inquiries as following;

1) The inventory balance has increased significantly compared to the previous year, while the growth in sales revenue is relatively modest. What are the reasons behind the substantial increase in inventory?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: Due to the anticipated increase in raw material prices, the Company has taken proactive steps to stock coffee beans in advance, resulting in a higher inventory balance. These raw materials are being carefully managed to ensure quality and readiness for future production.

2) The Company recorded an impairment loss on investment in a subsidiary of 50 million baht, following an impairment of 30 million baht on an investment in an associate last year. Could you please provide further explanation regarding the rationale and calculation behind these impairment amounts?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: The Company initially invested in the joint venture (TCI) with the expectation that the business would become operational. However, due to uncontrollable external factors, particularly legal and regulatory uncertainties surrounding the hemp and cannabis industry, the Company was required to record an impairment loss on this investment.

Regarding the subsidiary HIP, the Company aimed to diversify into the Health and Wellness sector by investing in a new business. However, due to unsuccessful operational performance, the Company recognized an impairment provision of THB 50 million on its investment in HIP. This impairment represents a one-time item in the year 2024. Subsequently, the Company integrated the Bloss Natura brand into its main portfolio for improved strategic management.

3) How much did the Company pay to acquire the trademark from its subsidiary for internal operations, and how does the Company evaluate the return or value of this investment?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: The Company also acquired the trademark from the subsidiary at a value of approximately 18 million baht. For the current year, the Company has developed specific plans for the Bloss brand and will make every effort to manage the brand efficiently to maximize its value.

4) The Company recorded a goodwill impairment of 7.8 million baht in 2024, related to an acquisition made in early 2023. What were the underlying reasons for such an early impairment of goodwill?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: As part of the brand integration, the Company transferred ownership of the Bloss Natura brand from the subsidiary (HIP) into its own portfolio. This strategic shift necessitated the recognition of a goodwill impairment related to the prior acquisition.

Khun Thitipong Soponaudomporn, a shareholder had expressed his understanding that the Company's investment decisions inherently involve certain risks, and acknowledged that some losses may occur as part of the process, which he is prepared to accept and some inquiries as following;

1) With reference to Note 10 of the financial statements regarding the investment in a mutual fund that includes convertible securities overseas, could the Company clarify the rationale behind investing abroad, the objective of this mutual fund investment, and provide details on the performance and outcome of this investment?

Mr.Atid Tragoondej Senior Director, Accounting and Finance Department explained: The Company's investment in the mutual fund is a standard fixed income fund, primarily investing in corporate bonds to achieve higher returns than savings deposits. After due consideration, the fund was assessed to carry low risk, with the invested capital being redeemable within T+1. The objective of the investment is to generate a return greater than a traditional savings account, with an expected yield of approximately 1–2% per annum. The decrease in investment value is due to the allocation of funds toward factory expansion and investments in subsidiaries; however, the Company continues to generate profits from these activities.

2) Will the Company consider implementing another share repurchase program in the future, and if so, under what conditions?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: Regarding the share repurchase program, the management team has jointly considered the matter. Currently, the repurchased shares have not yet been resold; therefore, the previous share repurchase program must be formally closed before any new program can be initiated.

Resolution: The Meeting considered the proposed the financial statements for the year ended December 31, 2024. This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

For:	206,121,876	Votes or	100.0000%
Against:	0	Votes or	0.0000%
Abstain:	133,300	Votes	-
Void Ballots	0	Votes	

Agenda 4 To consider approving the appropriation of net profits for the year 2024 operating results and the dividend payment.

Under Section 116 of the Public Limited Company Act, B.E. 2535 (1992) (as amended) (the "PLCA") and article 38 of the Company's Articles of Association, the Company is required to set aside as a legal reserve at least 5% of its net profit after accumulated deficit brought forward (if any) until the reserve is not less than 10% of the registered capital of the Company. The reserve is non-distributable and the Company has a policy to pay dividend at least 30% of its net profit after deduction of corporate income tax and legal reserve.

The Board of Directors considered the matter and was of the opinion that the Meeting should approve the payment of dividend for the past performance ended year 2024 from the Company's operating profit as follows:

1. In 2024, the Company's net profit was 240.80 million baht and did not appropriate its net profit as legal reserve because the Company's legal reserve has reached the amount required by laws.
2. The Company deems it appropriate to present this matter to the shareholder' meeting for consideration Dividend Payment for the Company's 2024 Operating Results as cash dividend in the year payment amount 0.39 Baht per share totaling dividend 234 million baht. In the year 2024, the Company has already interim dividend payment amount 0.20 baht per share totaling dividend 120 million baht. This time, the Company propose dividend payment 0.19 Baht per share totaling dividend 114 million baht.
3. The date of determining the right of shareholders Record Date to receive dividend payments will be on 7 May 2025. The dividend payment date is set to be on 21 May 2025.

The comparison of the amounts of dividend payment for previous years and this year is provided below:

List	2022	2023	2024
Net Profit (Million Baht)	236.52	221.70	240.80
Number of ordinary shares (Million Shares)	608	600	600
Total Cash Dividend payment for the year (Million Baht)	218.88	217.36	234.00
Total Cash Dividend payment for the year (Baht per share)	0.36	0.36	0.39
1H2024 Net Profit (Million Baht)	129.22	108.90	139.40
Interim Dividend Payment (Baht per share)	0.17	0.17	0.20
Total Interim Dividend Payment (Million Baht)	103.36	103.36	120.00
Cash Dividend payment per ordinary share (Baht per share)	0.19	0.19	0.19
Dividend payment for the year (Million Baht)	115.52	114.00	114.00
Dividend payout ratio (%)	92.54%	98.04%	97.18%

The Chairman opened session for shareholders to ask questions but there was no shareholder asking any questions.

Resolution: The Meeting considered the proposed the appropriation of net profits for the year 2024 operating results and the dividend payment. This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote.

For:	206,121,876	Votes or	100.0000%
Against:	0	Votes or	0.0000%
Abstain:	133,300	Votes	-
Void Ballots	0	Votes	

Agenda 5 To approving and election the directors to replace those retiring by rotation.

The Chairman informed According to article 18 of the Company's Articles of Association, one-third of the Company's directors (or the number nearest to one-third Directors to be retired from their office in the first and second year after

the registration of the Company, they shall be retired by drawing. After that, the Directors who have stayed in the office longest shall be retired. For this year, there are 3 directors to retire from their office, namely:

1. Assoc.Prof.Kitti Siripullop Chairman of Audit Committee and Independent Director
2. Mr.Chanit Suwanparin Director, Nomination and Remuneration Committee, Risk Management Committee and Sustainability Committee
3. Mrs.Chirapan Khotcharit Choosang Director, Risk Management Committee and Sustainability Committee

The Company had provided the shareholders with an opportunity to nominate individuals they consider appropriate to be selected as directors of the Company, including items for the 2025 AGM agenda. However, it appeared that on the expiration of the time specified, neither candidates for directorship nor the agenda have been proposed to the Company.

The Board of Directors considered the matter and was of the opinion that the Meeting should approve elect the directors to succeed the 3 directors should be re-elected for another term. As it is the knowledge, aptitude, specialization and experience to assist the Board of Directors in determining the direction setting of the business. The Board of Director nominate individuals they consider appropriate to be selected as Independent directors of the Company will opinion are independently and according to concerning guideline.

The Chairman requested the Meeting to consider and elect directors to succeed the directors completing their term for the year 2025 as per details explained above.

The Chairman opened session for shareholders to ask questions but there was no shareholder asking any questions.

Resolution: The Meeting considered and resolved to re-elect 1) Assoc.Prof.Kitti Siripullop 2) Mr.Chanit Suwanparin and 3) Mrs.Chirapan Khotcharit Choosang. The resolutions were passed for each individual director by a majority vote of the shareholders and proxy holders who attended the meeting and cast their votes, the details of which are as follows:

1) Assoc.Prof.Kitti Siripullop		Chairman of Audit Committee and Independent Director	
For:	205,827,376	Votes or	99.9638%
Against:	74,500	Votes or	0.0362%
Abstain:	0	Votes	-
Void Ballots	0	Votes	
2) Mr.Chanit Suwanparin		Director, Nomination and Remuneration Committee, Risk Management Committee and Sustainability Committee	
For:	197,077,504	Votes or	99.9438%
Against:	110,800	Votes or	0.0562%
Abstain:	133,000	Votes	-
Void Ballots	0	Votes	

3) Mrs.Chirapan Khotcharit Choosang	Director, Risk Management Committee and Sustainability Committee		
For:	221,293,501	Votes or	100.0000%
Against:	0	Votes or	0.6661%
Abstain:	0	Votes	-
Void Ballots	0	Votes	

Agenda 6 To consider approving the remuneration of directors

The Chairman informed the Board of Directors had assigned the Nomination and Compensation Committee to assess criteria and suitability of remunerations of directors, based on role and responsibilities, type of business, comparison with remunerations by listed companies of similar natures and comparison similar industry is similar duties and responsibilities, directors remuneration of the Company was the right criteria. The Nomination and Compensation has review directors remuneration at least once a year before making recommendation to the Board of Directors who would subsequently propose it to meeting of shareholders. The monetary remuneration for the Director consist of:

1. Director Fee, paid to Non-Executive Directors based on their attendances at each meeting.
2. Bonus, paid based on the Company's operating which is less than 2,500,000 Baht. The Board of Directors considered and deemed appropriate to increase the bonus of the Board of Directors as appropriate

The Board of Directors considered approving the remuneration of directors is remained unchanged as follows:

Unit : Baht

Description	2024 (Previous Year)	2025 (Proposed Year)
1.Meeting Fee (per time)		
<u>Board of Directors</u>		
Chairman	38,000	38,000
Directors	31,000	31,000
<u>Audit Committee</u>		
Chairman of the Audit Committee	31,000	31,000
Audit Committee	25,000	25,000
<u>Nomination and Remuneration Committee</u>		
Chairman of the Nomination and Remuneration Committee	19,000	19,000
Nomination and Remuneration Committee	12,000	12,000

Description	2024 (Previous Year)	2025 (Proposed Year)
<u>Risk Management Committee</u>		
Chairman of the Risk Management Committee	15,000	15,000
Risk Management Committee	12,000	12,000
<u>Sustainability Committee</u>		
Chairman of the Sustainability Committee	-	15,000
Sustainability Committee	-	12,000
2.The Annual Incentive (Total)	2,500,000	2,500,000
3.Other benefits	No other benefits involved	No other benefits involved

Note: 1) The remunerations will be paid only for the attendants.

2) Directors who receive monthly salary as the employee of the Company and/or Subsidiaries will not be receive remuneration as the Board of Director.

3) The Annual Incentive to Board of Directors which is less than 2.5 million baht, the Board of Directors will allocate appropriately.

The Chairman opened session for shareholders to ask questions but there was no shareholder asking any questions.

Resolution: The Meeting considered the proposed the remuneration of directors as per details explain above. This resolution must be passed by a vote of no less than two-thirds of the total number of votes of the shareholders and proxy holders who attend the meeting. Shareholders who have held the position as the position as the Company's directors did not register for this agenda to avoid having conflicts of interest in this case as follows:

For:	206,011,076	Votes or	99.8817%
Against:	100,800	Votes or	0.0000%
Abstain:	133,300	Votes or	0.0010%
Void Ballots	0	Votes	

Agenda 7 To consider approving the appointment and the fixing of remuneration of auditor.

The Chairman informed Under section 120 of the PLCA set Annual General Meeting of Shareholders appoint the auditors for the year and fix the audit fee yearly to comply with the law of public company.

The Board of Directors considered the matter and was of the opinion that the Meeting should approve that;

- 1) Mrs.Sarinda Hirunprasurtwutti Certified Public Accountant (Thailand) No. 4799 and/or
- 2) Ms.Siriwan Nitdamrong Certified Public Accountant (Thailand) No. 5906
- 3) Mr. Somsak Chiratdhitiamphyong Certified Public Accountant (Thailand) No. 8874

Of EY Office Limited to be the Auditor of the Company and fix the audit fee in year 2025 of 2,600,000 Baht. The amount does not include other expense. The Company's auditor is not the same as the third auditor from the year 2024. For the third of Auditor list name. There are no relationships or conflicts of interest among the Independent Auditor, the Company, the Subsidiaries, the Executive, the major shareholders, or other related persons of these parties.

The comparison of the fix the auditing fee Year 2024 and 2025

Unit : Baht

List	2024	2025	%Change
Annual audit of financial Statement	1,300,000	1,530,000	17.70%
Review report and interim Financial Statements	600,000	720,000	20.00%
Total	1,900,000	2,250,000	18.42%
Review of Data Migration to the SAP System	-	250,000	
Total	1,900,000	2,500,000	

Note: The amount does not include other expenses such as travel fee, document fee, fax fee etc.

The audit fee for the year 2025 has increased by 18.42% compared to the year 2024, primarily due to the additional review of data migration to the SAP System. Apart from the audit fee, there are no other service charges. Additionally, it is proposed that shareholders acknowledge the 2025 audit fee for one subsidiary, amounting to 100,000 Baht., which is audited by the same audit firm.

The Chairman opened session for shareholders to ask questions but there was no shareholder asking any questions.

Resolution: The Meeting considered the proposed the appointment and the fixing of remuneration of auditor as proposed. This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting and vote as follows:

For:	206,121,876	Votes or	100.0000%
Against:	0	Votes or	0.0000%
Abstain:	133,300	Votes or	-
Void Ballots	0	Votes	

Agenda 8 Other

There was no additional agenda proposed, The Chairman opened session for shareholders to ask questions

Khun Jiraporn Amornphatharsin a shareholder's right protection volunteer or a proxy from Thai Investors Association recommended : It was proposed that the Company consider organizing the Annual General Meeting of Shareholders in a Hybrid Meeting in the coming year, to facilitate more direct and effective communication with shareholders.

The Chairman explained: Following the previous year's the Annual General Meeting of Shareholders, which was conducted via the E-AGM, some shareholders suggested that the Company adopt a hybrid meeting system.

Consequently, the Company has taken this suggestion into consideration and decided to implement a Hybrid Meeting for this year.

An Anonymous shareholders asked: What is the performance outlook for the Company in Q1/2025?

Khun Chirapan Khotcharit Choosang, Deputy Managing Director explained: Regarding sales revenue in Q1/2025, the Company reported growth in line with the established targets.

Khun Todsawat phuathavornskul, a shareholder had some asked: What channels can interested parties use to contact the Company to arrange a company visit?

Khun Panjaporn Roeksomboon Company Secretary explained: Interested parties may contact the Company through the IR Contact, either by phone or email.

Khun Araya Kingkeaw, a shareholder asked: With the increasing competition in the coffee beverage industry, including the entry of Chinese competitors offering lower-priced products, What strategies does the Company have in place to address these challenges? Given the high level of competition in the beverage market and ongoing economic volatility, which may affect consumer purchasing power, does the Company anticipate any potential impact on its sales performance?

Khun Pawenee Suwanmethanont, Managing Director explained: The most of the Company's products are daily necessities and consumables offered at affordable prices. Therefore, the impact from weakened consumer purchasing power is considered minimal. Regarding competition from Chinese beverage products, the Company views this as an emerging trend and will take it into account in the development of future products.

Khun Pornlert Pianpatikul a shareholder asked: Is there a possibility that the Company will launch ready-to-drink products under its own brand in the future?

Khun Pawenee Suwanmethanont, Managing Director explained: The Company is currently exploring opportunities and conducting feasibility studies for the development of such ready-to-drink products.

The Chairman expressed appreciation to the shareholders. On behalf of Board of Director and the management team would like to thank you to all shareholders, proxies and those who participated in the meeting via the hybrid format for their attendance today. The questions, comments, and suggestions provided reflect the shareholders' genuine interest in the Company's business operations. All feedback will be taken into consideration and used to support the Company's future development and decision-making.

Meeting closed at 12.20 hrs.

Signed.....  Chairman of the Board of Directors
(Admiral Apichart Pengsritthong)

Signed.....  Company Secretary
(Ms.Panjaporn Roeksomboon)

Attachment 2

To consider approving the appropriation of profit from 2025 operating results and dividend payment

Under Section 116 of the Public Limited Company Act, B.E. 2535 (1992) (as amended) (the "PLCA") and article 38 of the Company's Articles of Association, the Company is required to set aside as a legal reserve at least 5% of its net profit after accumulated deficit brought forward (if any) until the reserve is not less than 10% of the registered capital of the Company. The reserve is non-distributable, and the Company has a policy to pay dividend at least 30% of its net profit after deduction of corporate income tax and legal reserve.

Dividend Policy

The Company has a policy to pay dividends of at least 30% of its net profit after deduction of corporate income tax and legal reserve. However, the dividend payment may differ from the mentioned rate subject to result of the operation, financial position, liquidity of the Company and necessary of working capital usage to manage and expand the Company's business including economic condition.

The comparison of the amounts of dividend payment for previous years and this year is provided below:

List	2023	2024	2025
Net Profit (Million Baht)	221.70	240.80	297.54
Number of ordinary shares (Million Shares)	600	600	600
Total Cash Dividend payment for the year (Million Baht)	217.36	234.00	252.00
Total Cash Dividend payment for the year (Baht per share)	0.36	0.39	0.42
1H2020 Net Profit (Million Baht)	108.90	139.40	152.30
Interim Dividend Payment (Baht per share)	0.17	0.20	0.21
Total Interim Dividend Payment (Million Baht)	103.36	120.00	126.00
Cash Dividend payment per ordinary share (Baht per share)	0.19	0.19	0.21
Dividend payment for the year (Million Baht)	114.00	114.00	126.00
Dividend payout ratio (%)	100.05%	94.62%	84.23%

Note:

- In 2023, The Board of Director meeting no. 3/2023 on August 10, 2023 considered approve for interim dividend payment 0.17 Baht per shares totaling dividend 103.36 Million Baht.
- In 2024, The Board of Director meeting no. 4/2024 on August 8, 2024 considered approve for interim dividend payment 0.20 Baht per shares totaling dividend 120 Million Baht.
- In 2025, The Board of Director meeting no. 4/2025 on August 8, 2025 considered approve for interim dividend payment 0.21 Baht per shares totaling dividend 126 Million Baht.

The consideration for the approval of dividend payment for the year 2025 is in accordance with the Company's dividend payment policies.

Number of attend the meeting for the year 2025

- Board of Director 9 times out of the total 9 time or 100%

Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have

Conflicts, at present or in the past 2 years:

1. The participate in management and is not the employee, staff or consultant who receives regular salary in the Company, affiliate company, joint company, company or major shareholder of the Company.	He does not participate in management and is not the employee
2. The provide any professional service i.e. Auditor, legal counsel	He does not
3. Business relationship or benefit or interest with company that affect the duty performing independently in giving an opinion.	Done

Note: 1) Nominated Directors has undergone according to the process specified by the Company, by the Board of Directors and has the qualifications appropriate for the Company's business and no shareholders offer Nominated Directors.

2) The Board of Director nominate individuals they consider appropriate to be selected as Independent directors of the Company will opinion are independently and according to concerning guideline

3) The person does not hold any position as Director/Executive in any other business that may cause conflict of interest or is a competitive business relationship.

Criteria for the Recruitment of Director

The Board of Directors considered and is in agreement with the Nomination and Compensation Committee that ADM Apichat Pengsritong. The director who has held the office for many consecutive years would have knowledge, capability and experience in the Company's corporate governance that contribute to smooth and efficient business operations of the Company. Their long and continuous experience in business operation greatly contribute to the Company's business operation, including the determination of the business strategy, the following up of strategy plan, and the policy for the sustainable growth and development, and greatly create business value to the shareholders. Currently, he is the Chairman and Independent Director of the Company. Therefore, the Board of Directors deemed it appropriate to propose that the shareholders appoint ADM Apichat Pengsritong as a Director of the Company.

Mrs.Paktra Suriyapee Age 66 Years
Nationality Thai
Position Audit Committee, Independent Director and Chairman of the
Nomination and Remuneration Committee
Director Type Independent Director



Date of Appointment

- 10 February 2015

Year of Directorship

- 10 February 2015 - The Annual General Meeting of Shareholders 2026 (11 years 2 months)

Education

- Master of Science Program in Human Resource and Organization Development, National Institute of Development Administration.
- Bachelor of Arts / Humanities, Ramkhamhaeng University.
- Micro Master of Business Administration Program, Chulalongkorn University.

Credential of Thai Institute of Directors

- Successful Formulation and Executive the Strategy (SFE) Class 48/2025
- Independent Director Forum : Prevent corruption in the organization 2023.
- Board Nomination and Compensation Program (BNCP) Class 14/2022.
- Directors Accreditation Program (DAP) Class 116/2015.

Work Experiences over the past 5 years

Positions in Listed Companies

- None

Other Current Position (Non-Listed Companies)

- 2024-Present Vice President of Human Resources Division, Chokephana Mining Co., Ltd.
- 2009-Present Managing Director of Management Division, Chokephana (2512) Co., Ltd.

Holding a position Director, Executive in other Business which may Cause the Conflict of Interest or Compete with the Company

- None

Shareholding in the Company (%) as of December 31, 2025

- None

Relationship between Director & Executive family

- None

Legal Dispute during the past 5 years

- None

Number of attend the meeting for the year 2025

- Board of Director 9 times out of the total 9 time or 100%
- Nomination and Remuneration Committee 2 times out of the total 2 time or 100%

Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:

1. The participate in management and is not the employee, staff or consultant who receives regular salary in the Company, affiliate company, joint company, company or major shareholder of the Company.	She does not participate in management and is not the employee
2. The provide any professional service i.e. Auditor, legal counsel	She does not
3. Business relationship or benefit or interest with company that affect the duty performing independently in giving an opinion.	Done

Note: 1) Nominated Directors has undergone according to the process specified by the Company, by the Board of Directors and has the qualifications appropriate for the Company's business and no shareholders offer Nominated Directors.

2) The Board of Director nominate individuals they consider appropriate to be selected as Independent directors of the Company will opinion are independently and according to concerning guideline

3) The person does not hold any position as Director / Executive in any other business that may cause conflict of interest or is a competitive business relationship.

Criteria for the Recruitment of Director

The Board of Directors considered and is in agreement with the Nomination and Compensation Committee that Mrs.Paktra Suriyapee The director who has held the office for many consecutive years would have knowledge, capability and experience in the Company's corporate governance that contribute to smooth and efficient business operations of the Company. Their long and continuous experience in business operation greatly contribute to the Company's business operation, including the determination of the business strategy, the following up of strategy plan, To duties in auditing the reliabilities of financial Statement and greatly create business value to the shareholders. Currently, she is the Audit Committee, Independent Director and Chairman of the Nomination and Remuneration Committee of the Company. Therefore, the Board of Directors deemed it appropriate to propose that the shareholders appoint Mrs. Paktra Suriyapee as a Director of the Company.

Mr. Komsak Wattanasriroj Age 58 Years

Nationality Thai

Position Audit Committee, Independent Director, Chairman of the Risk Management Committee, Nomination and Remuneration Committee, Sustainability Committee and Investment Committee

Director Type Independent Director



Date of Appointment

- 21 December 2016

Year of Directorship

- 21 December 2016 -The Annual General Meeting of Shareholders 2026 (9 years 4 months)

Education

- Master of Business Administration, Srinakharinwirot University.
- Bachelor of Accounting, Ramkhamhaeng University.

Credential of Thai Institute of Directors

- Successful Formulation and Executive the Strategy (SFE) Class 48/2025
- The Board's Role in Mergers and Acquisitions (BMA) Class 13/2025
- Detection of Accounting irregularities in Fast Growing Business 2023.
- Board Nomination & Compensation Program (BNCP) Class 8/2019.
- Advance Audit Committee Program (AACP) Class 29/2018.
- Directors Certification Program (DCP) Class 105/2008.

Work Experiences over the past 5 years

Positions in Listed Companies

- None

Other Current Position (Non-Listed Companies)

- None

Holding a position Director, Executive in other Business which may Cause the Conflict of Interest or Compete with the Company

- None

Shareholding in the Company (%) as of December 31, 2025

- None

Relationship between Director & Executive family

- None

Legal Dispute during the past 5 years

- None

Number of attend the meeting for the year 2025

- Board of Director 9 times out of the total 9 time or 100%
- Audit Committee 4 times out of the total 4 time or 100%
- Nomination and Remuneration Committee 2 times out of the total 2 time or 100%
- Risk Management Committee 2 times out of the total 2 time or 100%
- Sustainability Committee 2 times out of the total 2 time or 100%

Note: The Investment Committee was appointed by the Board of Directors at Meeting No. 9/2025 on December 12, 2025. Therefore, no meetings have been held this year.

Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:

1. The participate in management and is not the employee, staff or consultant who receives regular salary in the Company, affiliate company, joint company, company or major shareholder of the Company.	He participate in management and as the employee
2. The provide any professional service i.e. Auditor, legal counsel	He Does not
3. Business relationship or benefit or interest with company that affect the duty performing independently in giving an opinion.	Done

Note: 1) Nominated Directors has undergone according to the process specified by the Company, by the Board of Directors and has the qualifications appropriate for the Company's business and no shareholders offer Nominated Directors.

2) The Board of Director nominate individuals they consider appropriate to be selected as Independent directors of the Company will opinion are independently and according to concerning guideline

3) The person does not hold any position as Director / Executive in any other business that may cause conflict of interest or is a competitive business relationship.

Criteria for the Recruitment of Director

The Board of Directors considered and is in agreement with the Nomination and Compensation Committee that Mr.Komsak Wattanasriroj The director who has held the office for many consecutive years would have knowledge, capability and experience in the Company's corporate governance that contribute to smooth and efficient business operations of the Company. Their long and continuous experience in business operation greatly contribute to the Company's business operation, including the determination of the business strategy, the following up of strategy plan, To duties in auditing the reliabilities of financial Statement and greatly create business value to the shareholders. Currently, he is the Audit Committee, Independent Director, Chairman of the Risk Management Committee, Nomination and Remuneration Committee, Sustainability Committee and Investment Committee of the Company. Therefore, the Board of Directors deemed it appropriate to propose that the shareholders appoint Mr.Komsak Wattanasriroj as a Director of the Company.

Attachment 4
Definition of Independent Directors

Definition of Independent Directors

Independent Directors are qualification requirement of regulation set by the Securities Exchange Commission and the Stock Exchange of Thailand as follows:

1. Holding shares of not more than 0.1% of total voting rights of the Company, parent company, subsidiaries, associates, major shareholder or the Company controlling person. The number of held shares shall be inclusive of shares held by any related persons of independent director.
2. Not being or having been an executive director, employee, staff member, advisor who receives a regular salary or being a controlling person of the Company, parent company, subsidiaries, associates, subsidiaries which have the same parent company, major shareholder or the Company controlling person except where such relationship was terminated for at least two years before appointment as an independent director.
3. Not being a person who is related by blood or registration under laws, including mother, father, spouses, sibling and children and spouse of children of management, major shareholder, controlling person or a person to be nominated as management or controlling person of the Company or subsidiaries.
4. Not having or having had a business relationship with the Company, parent company, subsidiaries, associates, major shareholders or the Company controlling person which may compromise independence. In addition, independent directors may not be or have been a significant shareholder, or controlling person who had a business relationship with the Company, parent company, subsidiaries, associates, or major shareholder or the Company controlling person, except where such relationship was terminated for at least two years before appointment as an independent director.
5. Not being or having been an independent auditor of the Company, parent company, subsidiaries, associates, major shareholders, or the Company controlling person, and not being a significant shareholder, controlling person or partner of the audit firm which has provided independent auditor services to the Company, parent company, subsidiaries, associates, major shareholder or the Company controlling person except where such relationship was terminated at least two years period before appointment as an independent director.
6. Not providing or having been providing professional services including legal advice, financial advice in consideration of service fees that are higher than two million baht per year from the Company, parent company, subsidiaries, associates, major shareholder or the Company controlling person and not being a significant shareholder, controlling person or partner of the independent service provider except such relationship was terminated for at least two years before the appointment as an independent director.
7. Not being a director who was appointed as a representative of a director of the Company, major shareholder or shareholder who is related to the major shareholder of the Company.
8. Not providing the same services as the Company and not being competitors of the Company and subsidiaries or not being a significant partner in a partnership or being an executive director, staff, employee, consultant who receives regular payroll, or holding over 1% of voting rights of other company which operates the same business and competes with the Company and subsidiaries.

9. Not having any other conflicts, that prevent independent directors from giving independent opinions to the Company.
10. Having knowledge and understanding of nature of business as well as being knowledgeable and capable to benefit the Company's business.
11. Independent Directors must report to the Board of Directors immediately if there are any events that may cause them to be disqualified as independent directors.
12. Independent Directors shall year of directorship or not more than 9 years.
13. Independent Directors shall not hold positions in more than 5 listed companies.

Attachment 5

To consider approving the remuneration of directors

Criteria of Remuneration of Directors

In general practice, the Board of Directors had assigned the Nomination and Compensation Committee to assess criteria and suitability of remunerations of directors, based on role and responsibilities, type of business, comparison with remunerations by listed companies of similar natures and comparison similar industry is similar duties and responsibilities, directors' remuneration of the Company was the right criteria. The Nomination and Compensation has review directors' remuneration at least once a year before making a recommendation to the Board of Directors who would subsequently propose it to meeting of shareholders.

Types of Remuneration

The monetary remuneration for the Director consist of

1. Meeting Fee, paid to Non-Executive Directors based on their attendance at each meeting.
2. The Annual Incentive, paid based on the Company's operating. The Board of Directors considered and deemed appropriate to increase the Bonus of the Board of Directors as appropriate.

Comparative Data of Remuneration Paid

Description	2025 (Previous Year)	2026 (Proposed Year)
Unit: Baht		
1.Meeting Fee (per time)		
<u>Board of Directors</u>		
Chairman	38,000	38,000
Directors	31,000	31,000
<u>Audit Committee</u>		
Chairman of the Audit Committee	31,000	31,000
Audit Committee	25,000	25,000
<u>Nomination and Remuneration Committee</u>		
Chairman of the Nomination and Remuneration Committee	19,000	19,000
Nomination and Remuneration Committee	12,000	12,000
<u>Risk Management Committee</u>		
Chairman of the Risk Management Committee	15,000	15,000
Risk Management Committee	12,000	12,000
<u>Sustainability Committee</u>		
Chairman of the Sustainability Committee	15,000	15,000
Sustainability Committee	12,000	12,000
<u>Investment Committee</u>		
Chairman of the Investment Committee	-	19,000
Investment Committee	-	12,000
2.The Annual Incentive (Total)	2,500,000	2,850,000
3.Other benefits	No other benefits involved	No other benefits involved

Note: 1) The remuneration will be paid only for the attendants.

2) Directors who receive monthly salary as the employee of the Company and/or Subsidiaries will not be receive remuneration as the Board of Director.

3) The Annual Incentive to the Board of Directors which is less than 2.85 million baht, the Board of Directors will allocate appropriately.

The Company has disclosure remuneration of directors by separate individually and types of remuneration shown in Form 56-1 One Report for transparency and in accordance

Attachment 6

Credentials and background of Auditor and detail of fix the auditing fee

1. Name : Mrs. Sarinda Hirunprasurtwutti
Age : 53 Years
Certified Public Accountant: 4799
Date of registered of Certified Public Accountant: 1 April 1996
Position : Partner of EY Office Limited
Company : EY Office Limited
Work period : June 1993 - Present



Education and Credential : - Bachelor's Degree in Accounting, Thammasat University
- Master's Degree in Accounting, Chulalongkorn University

Experiences : Mrs. Sarinda has been working with EY for 32 years and has taken the position of Partner at EY for 13 years. She leads audits in various large companies and has extensive experience in providing services covering variety type of business including those listed on the Stock Exchange of Thailand and multinational companies in a number of different business fields and industries, with expertise in Manufacturing Business, Consumer Goods, Electronic Components Business, Distribution Business, Retail Business, Construction Business, and Service Business.

Mrs. Sarinda is an approved auditor by the Securities and Exchange Commission of Thailand. She has no conflict of interest with the Company, its subsidiaries, Board of Directors and major shareholders.

Signatory of financial statements of T.A.C.Consumer Public Company Limited. : -Yes 3 Years- (2023-2025)

Shareholding in the Company: -None-

Interests other than provision of audit service to the Company/ subsidiaries/ associates or juristic persons which may lead to conflicts and thwart independence : -None-

Contact details

Email : Sarinda.Hirunprasurtwutti@th.ey.com

Phone : 0-2264-9090

Fax : 0-2264-0789-90

2. Name : Miss Siriwan Nitdamrong
Age : 51 Years
Certified Public Accountant : 5906
Date of registered of Certified Public Accountant : 1 April 1999
Position : Partner of EY Office Limited
Company : EY Office Limited
Work period : April 1996 – Present



Education and Credential : - Bachelor's Degree in Accounting, Kasetsart University
- Master's Degree in Business Administration, Chulalongkorn University

Experiences : Miss Siriwan has been working with EY for 30 years and has taken the position of Partner at EY for 11 years. She leads audits in various large companies and has extensive experience in providing services covering variety type of business including those listed on the Stock Exchange of Thailand and multinational companies in a number of different business fields and industries, with expertise in Manufacturing Business, Consumer Goods, Electronic Components Business, Automobile & Parts Business, Distribution and Service Business.

Miss Siriwan is an approved auditor by the Securities and Exchange Commission of Thailand. She has no conflict of interest with the Company, its subsidiaries, Board of Directors and major shareholders.

Signatory of financial statements of T.A.C. Consumer Public Company Limited. : -None-

Shareholding in the Company: -None-

Interests other than provision of audit service to the Company/ subsidiaries/ associates or juristic persons which may lead to conflicts and thwart independence : -None-

Contact details

E-Mail: Siriwan.Nitdamrong@th.ey.com

Tel : 0-2264-9090

Fax : 0-2264-0789-90

3. Name : Mr. Somsak Chiratdhitiamphyvong
Age : 44 Years
Certified Public Accountant: 8874
Date of registered of Certified Public Accountant: 1 April 2007
Position : Partner of EY Office Limited
Company : EY Office Limited
Work period : April 2003 - Present



Education and Credential : - Bachelor's Degree in Accounting, Chulalongkorn University
- Master's Degree in in Accounting, Chulalongkorn University

Experiences : Mr. Somsak has been working with EY for 23 years and has taken the position of Partner at EY for 4 years. He leads audits in various large companies and has extensive experience in providing services covering variety type of business including those listed on the Stock Exchange of Thailand and multinational companies in a number of different business fields and industries, Trading and retail business, consumer goods group, electronic parts group, automotive and parts industry group, service business, and medical business.

Mr. Somsak is an approved auditor by the Securities and Exchange Commission of Thailand. He has no conflict of interest with the Company, its subsidiaries, Board of Directors and major shareholders.

Signatory of financial statements of T.A.C. Consumer Public Company Limited. : -None-

Shareholding in the Company: -None-

Interests other than provision of audit service to the Company/ subsidiaries/ associates or juristic persons which may lead to conflicts and thwart independence : -None-

Contact details

E-Mail : somsak.chiratdhitiamphyvong@th.ey.com

Tel : 0-2264-9090

Fax : 0-2264-0789-90

Relations and/or Related transaction with the Company/ Subsidiaries / Executive/ Major shareholders or related persons.

- The propose Auditor has no relation, benefits and interest with the Company / Subsidiaries / Executive/ Major Shareholders, or related to such person. Therefore, he or she is able to audit and express an independent opinion on the Company's Financial Statement.

Audit office of the Company, the Subsidiaries and Joint venture Company.

- Auditors of the Company, subsidiaries and Joint ventures company not affiliated with the same audit office. However, The Board of Directors will ensure that the financial statements are prepared on time.

The comparison of the auditing fee Year 2025 and 2026

Unit : Baht

List	2025	2026	%Change
Annual audit of financial Statement	1,530,000	1,400,000	(23.95%)
Review report and interim Financial Statements	720,000	600,000	
Review of Data Migration to the SAP System	250,000	-	
Total	2,500,000	2,000,000	

Note: The amount does not include other expenses such as travel fee, document fee, fax fee etc.

Apart from the audit fee, there are no other fees paid for non-audit services.

Audit Committee’s opinion on the propose to appointment the fixing of remuneration of auditor

The Audit Committee has considered and considered it appropriate to appoint an auditor from EY Office Limited as listed above and deemed appropriate for the auditor's remuneration for the year 2026, which is appropriate.

Attachment 7

Articles of Association concerning the Shareholders Meeting

Director

17. The directors shall be elected at the meeting of the shareholders in accordance with the following rules and methods:-

- (1) Each shareholder shall have votes of one share for one vote.
- (2) Each shareholder shall exercise all his votes as mentioned in (1) to elect one or several persons as directors, allotment of his votes to any such person shall not be allowed.
- (3) The persons who received the highest votes in their descending order of the votes shall be elected as directors at the number equal to the number of directors of the Company. Under descending order of highest votes; if two persons tied for last number of directors who shall be elected and shall be made by drawing lots as directors at the number equal to the number of directors of the Company.

18. At each annual general meeting of shareholders, one-third of directors must be retired from office. If the number of directors to retire from office is not a multiple of three, then the number closest to one-third shall be retired.

The directors retiring from their offices in the first and second year after the registration of the Company shall be made by drawing lots. For subsequent years, the director who has been longest in the office shall be retired.

21. In the case of any vacancy on the Board of Directors other than the end of office term, the Board of Directors shall appoint a qualified person who does not possess any prohibited characterize as provided by the laws on Public Limited Company Act, to be a substitute director in the following Board meeting unless the remaining term of office of directors is less than two months.

The substitute director shall hold office only for the remainder of the term of office of the director whom he/she substitutes.

The resolution of the Board of Directors in respect of the first paragraph shall consist of not less than three-fourth votes of the remaining directors.

22. In the case where directors vacate office en masse, the outgoing Board of Directors shall remain in office to serve as the acting Board of Directors in furtherance of the operation of the business of the Company to the extent necessary until the new Board of Directors takes office, unless otherwise ordered by the Court. In the case where the Board of Directors vacates office under the court order, the outgoing Board of Directors must held a shareholders' meeting for electing a new Board of Directors within one(1) month as from the date of the vacation of office and, for this purpose, send shareholders a written notice summoning a meeting not less than fourteen (14) days prior to the date of the meeting and shall advertise for a period of three(3) consecutive days.

23. The shareholders' meeting may pass a resolution to remove any director from office prior to retirement by rotation, by a vote of not less than three-fourths (3/4) of the number of shareholders attending the meeting and have the right to vote and the shares held by them shall, in aggregate, be not less than one half (1/2) of the number of shares held by the shareholders attending the meeting and have the voting right.

33. The Board of Directors gratuity and remuneration shall be determined in accordance with the resolutions of the Shareholders Meeting

The directors are entitled to receive remuneration from the Company in the form of award, meeting allowance, gratuity, bonus or any other benefits accordance with the articles or the shareholders' meeting consideration which may be a fixed sum or subject to any conditions applicable from time to time or be effective until any changes. The directors may also be entitled to allowances and fringe benefits in accordance with the Company's regulations.

The provisions of the previous paragraphs will not prejudice the rights of the Company's staff or employees who are appointed to be the directors of the Company in respect of their entitlements to remuneration and benefits as being staff or employees of the Company.

Payment of remuneration under the first and second paragraphs must not be in conflict with the qualifications of independent directors as may be required by The Stock Exchange of Thailand (SET) and the Securities and Exchange Commission (SEC).

Book, Accounting and Auditing

52. The Company's fiscal year begins on January 1 and end on December 31 of every year.

53. The committee must arrange for and maintain accounts as well as auditing the accounts to ensure compliance with the law regarding that matter.

54. The Board of Directors must prepare a balance sheet and profit and loss account at least once in twelve months. which is the fiscal year of the Company.

55. The Board of directors must prepare a balance sheet and the profit and loss account as of the end of the Company's fiscal year to be submitted to the shareholders' meeting at the Annual General Meeting for consideration and approval. The Board of Directors must arrange for an auditor to complete the audit before presenting it to the shareholder meeting.

56. The Board of directors must send the following documents to shareholders along with the notice calling for the annual general meeting.

(1) A copy of the balance sheet and profit and loss account that has been audited by the auditor together with the auditor's audit report.

(2) Annual report of the committee and documents showing information accompanying the said report.

57. The Board of directors must maintain a register of Directors. Minutes of The Board of Directors meeting and Shareholder meetings and all resolutions of the meeting were duly recorded as evidence and this evidence must be kept at the company's head office. or assign any person to perform maintenance duties in the locality where the head office is located or nearby provinces. But must notify the Public Company Limited Registrar first.
58. The auditor shall be appointed by the Annual General Meeting of Shareholders every year. The shareholder meeting may select an auditor. Those who leave may return to office again.
59. How much compensation should the auditor receive? The shareholder meeting determine transaction.
60. Directors, Officers, Employees, or those holding any position in the Company while in that position may not choose to take the position of auditor of the Company.
61. The Auditor has a duty to attend the Company's Shareholder Meeting every time the balance sheet is considered profit and loss account and problems with the Company's accounts. To explain the audit of accounts to shareholders and have the Company deliver the company's report and documents that shareholders should receive at that shareholder meeting to the auditor as well.

Attachment 8

Guidelines for the General Meeting of Shareholders Attendance via Electronic Media and proxy

According to the Policy of the Stock Exchange of Thailand. The Code of Conduct for The Company's Shareholders' Meeting. The purpose of the Company is to ensure that the shareholders' meeting of the listed company is considered a good practice, which will create confidence for shareholders, investors, and all related parties, and in order to ensure that the shareholders' meeting of the listed company is transparent, fair and beneficial to the shareholders.

1. In case the shareholders attending the E-AGM by themselves

1.1 Please fill the registration form for attending the AGM through Electronic Media (E-AGM) attachment 12 to this guideline. Kindly fill email and your cell phone number clearly in order to be used for the meeting registration and attach identification document to confirm the attendance of E-AGM as follows:

- In the event that the shareholder is an ordinary person – a valid certified true copy of ID card, passport, or other official documents issued by government authority.
- In the event that the shareholder is a juristic person – an executed version of the power of attorney or a proxy and supporting documents as per the detail in item “supporting documents for the appointment of proxy” below.

Please submit the registration form for the meeting through electronic media (E-AGM) and such identification document to the Company **within 1 April 2026** via the following channels:

- E-mail: ir@tacconsumer.com
- Registered Post: T. A. C. Consumer Public Company Limited MS Siam Tower Building Rooms No.250-259 and 262-263, Floors 25-26, Rama 3 Road, Chong Nonsi, Yan Nawa Bangkok 10120, Thailand.

1.2 When the Company receives document as per item 1.1 from you, the Company will proceed with inspecting document for confirming the meeting attendance. Once the inspection is completed, the Company will send Web Link and manual for attending the E-AGM in advance for 2 Days. If you have not received an e-mail by **April 8, 2026**, please contact the Company immediately.

1.3 The Company will send details such as Username, Password, and Web link and also send a manual for using the E-AGM system at the same time. Please read the manual thoroughly from the email that the Company sends to you. The system will be open 60 minutes to the meeting in advance so that the shareholder can register for attending the meeting. However, the live broadcast will only begin at 10.00 a.m.

1.4 For casting the vote during the E-AGM, a shareholder may cast his or her vote in each agenda to either approve, disapprove, or abstain from voting. For the shareholders who do not vote in any agenda, the system will automatically count your vote as “approve”.

1.5 In the case that the attendees have problems or have problems in using the E-AGM system, you can contact OJ International Co., Ltd. at the phone number specified in the E-Mail sent to the user manual of the system.

2. In the case shareholders wishing to delegate a proxy for E-AGM

For shareholders are unable to attend the 2025 Annual General Meeting (E-AGM), they can authorize another person or one of the Company's Independent Directors to attend such meeting on their behalf. Proxy forms are attached herewith by attachment 10.

Documents required for meeting attendance and proxy

The Company has prepared proxy form as prescribed by Business Development Department, the Ministry of Commerce has defined 3 proxy forms for a shareholder in authorizing a proxy to attend the meeting as follows:-

1. Proxy Form A is a general which is not a complicated form;
2. Proxy Form B is the form in which each particular matter in detail is specified; and
3. Proxy Form C is to be applied in case that a foreign shareholder appoints a custodian in Thailand to take deposit and take care of shares.

Documents required for the meeting registration and attendance (as the case may be)

1) Individual Shareholder

Attendance in person

Official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport.

Attendance by proxy

- a) Proxy form that is completely and accurately filled in and signed by the proxy grantor and the proxy, and affixed with Baht 20 stamp duty;
- b) A copy of official identification document bearing the Grantor's photograph, and not yet expired, such as ID card, driving license, or passport. Certified true copy signature is required; and
- c) A copy of official identification document bearing the Proxy's photograph, and not yet expired, such as ID card, driving license, or passport. Certified true copy signature is required.

2) Juristic Person Shareholder

Attendance in person by an authorized representative of the shareholder:

- (a) an official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport; and
- (b) a photocopy of the Affidavit or Certificate of Incorporation of the shareholder issued by the Ministry of Commerce, a competent authority of the country in which such juristic person is situated, or an officer of such juristic person, in where the information as to the name, the address of the head office, and the person(s) having power to place his/her/their signature(s) or to act on behalf of such juristic person (including any condition or limitation thereof), etc. must be specified, which the issuing date of such document must not be longer than 1 year prior to the shareholders meeting date, and such document must be certified as true and correct by such authorized representative(s).

Attendance by proxy:

- (a) a proxy form that is completely and accurately filled in and signed by the proxy grantor and the proxy, and affixed with Baht 20 stamp duty;
- (b) a photocopy of the Affidavit or Certificate of Incorporation of the shareholder issued by the Ministry of Commerce, a competent authority of the country in which such juristic person is situated, or an officer of such juristic person, in where the information as to the name, the address of the head office, and the person(s) having power to place his/her/their signature(s) or to act on behalf of such juristic person (including any condition or limitation thereof) must be specified, which the issuing date of such document must not be longer than 1 year prior to the shareholders meeting date, and such document must be certified as true and correct by the authorized representative(s) of such juristic person;
- (c) a photocopy of identification document of each of the authorized representative(s) who signed the proxy form as per detail referred to in clause 1.1 above and certified as true and correct by such authorized representative; and
- (d) an official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport.

3) In the event that the shareholder appoints a custodian in Thailand as its deposit taker and take care of the shares:

- (a) a Proxy Form C that is completely filled-in and signed by the proxy grantor and the proxy, and affixed with Baht 20 stamp duty;
- (b) a confirmation letter as to the fact that the custodian has obtained a license to undertake or engage in custodian business;
- (c) a photocopy of Affidavit of the custodian issued by the Ministry of Commerce not longer than 1 year prior to the shareholders meeting date and certified true and correct by the authorized representative(s) or the attorney-in-fact of the custodian (if a power of attorney is presented, such power of attorney must state that the attorney-in-fact is empowered to certify the document as such);
- (d) a photocopy of identification document of each of the authorized representative(s) of the custodian and not yet expired, such as ID card, driving license, or passport and certified as true and correct by such authorized representative;
- (e) a photocopy of an unexpired power of attorney of the custodian should there be an appointment of attorney-in-fact to act on behalf of the custodian, certified true and correct by the authorized representative(s) or the attorney-in-fact of the custodian (if the attorney-in-fact is authorized to certify document on behalf of the custodian), and a photocopy of the identification document of the attorney-in-fact issued by a governmental authority as referred to in clause 1.1 above certified true and correct by the attorney-in-fact; and
- (f) an official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport.

Should any document presented not be made in Thai or English, English translation thereof certified correct translation by the authorized representative(s) of the relevant juristic person must also be made and attached.

3. The channel for shareholders to submit recommendations or questions related to any agenda which will be considered in the meeting E-AGM is as follows:

3.1 During the E-AGM meeting, shareholders attending the meeting can submit suggestions or questions through the E-AGM meeting system.

3.2 Shareholders can send advice or questions in advance to the Company before the meeting date via e-mail : ir@tacconsumer.com

4. Explanation on Vote Casting and Vote Counting at the Annual Meeting of Shareholders via Electronic Media.

The Chairman of the meeting or any person assigned by the Chairman will inform the shareholders about the method of vote casting and counting before considering the meeting agendas.

4.1 The method of vote casting at the meeting is in accordance with the Company's Articles of Association and governing laws, namely 1 share for 1 vote.

4.2 Consideration of voting in each agenda The Company has presented the opinions of the Board of Directors as detailed in advance for shareholders to study and will request a resolution according to the proposal of the Board of Directors. The Chairman will ask the meeting if there are any shareholders or proxies who disagree or abstain from voting via the E-Voting system.

5. Vote counting for each agenda at this Annual General Meeting of Shareholders shall be divided into 2 categories, as follows:-

5.1 This resolution must be passed by a majority of votes of the shareholders and proxy holders who attend the meeting. The Company will counted base number of votes for calculation by counting only the votes of the shareholders is against and abstain. Then be deducted from the total number of votes.

5.2 This resolution must be passed by a vote of no less than two-thirds of the total number of votes of the shareholders and proxy holders who attend the meeting and proxy holders and vote.

The Company will counted base number of votes for calculation by counting only the votes of the shareholders is attend the meeting for vote approve, against and abstain

6. In case any proxies cast their votes contrast to the votes specified in the proxy forms, the Company shall count the votes as specified in the proxy forms and already recorded in advance.

Attachment 9

Guidelines for the General Meeting of Shareholders Attendance via Physical Meeting and proxy

T.A.C. Consumer Public Company Limited (the “Company”) has scheduled its Annual General Meeting of Shareholders for the year 2026 on Friday, April 10, 2026, at 10:00 AM. The meeting will be held in a hybrid format, where shareholders or their proxies who are entitled to attend the meeting can participate either electronically through the E-AGM system or in person at the meeting venue (Physical Meeting) at the Platinum Hall Room, 3rd Floor, Avani Ratchada Bangkok Hotel, located at 1, Ratchadaphisek Road, Din Daeng, Bangkok.

For shareholders and proxies who wish to attend the meeting in person at the Platinum Hall Room, 3rd Floor, Avani Ratchada Bangkok Hotel, the following procedures can be followed:

STEP FOR REQUESTING VIA REGISTER

1. In case in person

- 1 Document for register
- 2 Wait for inspector and register
- 3 Received a ballot

2. In case in proxy

- 1 Document for inspector
- 2 Wait for inspector
- 3 Document for register
- 4 Wait for register
- 5 Received a ballot

3. Join meeting in meeting room

4. Vote as they wish in ballot

บัตรลงคะแนน
การประชุมสามัญผู้ถือหุ้นประจำปี 25XX

วันที่ 1 สิงหาคม 25XX เวลา 10:00 น. ห้องประชุม 303 ชั้น 3 โรงแรมอวานี รัชดาภิเษก ถนนรัชดาภิเษก กรุงเทพฯ 10310

ชื่อ นาย ใจดี มีทุนพอ
จำนวนหุ้น 80,000,000 หุ้น

เห็นด้วย (Approved) ไม่เห็นด้วย (Disapproved) งดออกเสียง (Abstained)

ลงชื่อ _____ ผู้มีมอบฉันทะ

**Guidelines for Registration, Proxy Appointment and documents required in order
to attend the Shareholders Meeting**

The Company has prepared proxy form as prescribed by Business Development Department, the Ministry of Commerce has defined 3 proxy forms for a shareholder in authorizing a proxy to attend the meeting as follows:-

4. Proxy Form A is a general which is not a complicated form;
5. Proxy Form B is the form in which each particular matter in detail is specified; and
6. Proxy Form C is to be applied in case that a foreign shareholder appoints a custodian in Thailand to take deposit and take care of shares.

In case shareholders are unable to attend the 2026 Annual General Meeting, they can authorize another person or one of the Company's independent directors to attend such meeting on their behalf. Proxy forms are attached herewith.

Documents required for meeting attendance and proxy

The Company will open registration and document examination counter since 8.30 a.m. at the meeting venue as per the attached map. As a barcode system is used for registration, shareholders wishing to attend the meeting please kindly bring with them the barcode-labelled Registration Form.

Documents required for the meeting registration and attendance (as the case may be)

1. Individual Shareholder

Attendance in person

Official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport.

Attendance by proxy

- A) Proxy form that is completely and accurately filled in and signed by the proxy grantor and the proxy, and affixed with Baht 20 stamp duty;
- B) a copy of official identification document bearing the Grantor's photograph, and not yet expired, such as ID card, driving license, or passport. Certified true copy signature is required; and
- C) a copy of official identification document bearing the Proxy's photograph, and not yet expired, such as ID card, driving license, or passport. Certified true copy signature is required.

2. Juristic Person Shareholder

Attendance in person by an authorized representative of the shareholder:

- A) an official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport; and
- B) a photocopy of the Affidavit or Certificate of Incorporation of the shareholder issued by the Ministry of Commerce, a competent authority of the country in which such juristic person is situated, or an officer of such juristic person, in where the information as to the name, the address of the head office, and the person(s) having power to place his/her/their signature(s) or to act on behalf of such juristic person (including any condition or limitation thereof), etc. must be specified, which the

issuing date of such document must not be longer than 1 year prior to the shareholders meeting date, and such document must be certified as true and correct by such authorized representative(s).

Attendance by proxy:

- A) a proxy form that is completely and accurately filled in and signed by the proxy grantor and the proxy, and affixed with Baht 20 stamp duty;
- B) a photocopy of the Affidavit or Certificate of Incorporation of the shareholder issued by the Ministry of Commerce, a competent authority of the country in which such juristic person is situated, or an officer of such juristic person, in where the information as to the name, the address of the head office, and the person(s) having power to place his/her/their signature(s) or to act on behalf of such juristic person (including any condition or limitation thereof) must be specified, which the issuing date of such document must not be longer than 1 year prior to the shareholders meeting date, and such document must be certified as true and correct by the authorized representative(s) of such juristic person;
- C) a photocopy of identification document of each of the authorized representative(s) who signed the proxy form as per detail referred to in clause 1.1 above and certified as true and correct by such authorized representative; and
- D) an official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport.

3. In the event that the shareholder appoints a custodian in Thailand as its deposit taker and take care of the shares:

- A) a Proxy Form C that is completely filled-in and signed by the proxy grantor and the proxy, and affixed with Baht 20 stamp duty;
- B) a confirmation letter as to the fact that the custodian has obtained a license to undertake or engage in custodian business;
- C) a photocopy of Affidavit of the custodian issued by the Ministry of Commerce not longer than 1 year prior to the shareholders meeting date and certified true and correct by the authorized representative(s) or the attorney-in-fact of the custodian (if a power of attorney is presented, such power of attorney must state that the attorney-in-fact is empowered to certify the document as such);
- D) a photocopy of identification document of each of the authorized representative(s) of the custodian and not yet expired, such as ID card, driving license, or passport and certified as true and correct by such authorized representative;
- E) a photocopy of an unexpired power of attorney of the custodian should there be an appointment of attorney-in-fact to act on behalf of the custodian, certified true and correct by the authorized representative(s) or the attorney-in-fact of the custodian (if the attorney-in-fact is authorized to certify document on behalf of the custodian), and a photocopy of the identification document of the attorney-in-fact issued by a governmental authority as referred to in clause 1.1 above certified true and correct by the attorney-in-fact; and
- F) an official identification document bearing the shareholder's photograph, and not yet expired, such as ID card, driving license, or passport.

Should any document presented not be made in Thai or English, English translation thereof certified correct translation by the authorized representative(s) of the relevant juristic person must also be made and attached.

Explanation on Vote Casting and Vote Counting at the Meeting of Shareholders.

The Chairman of the meeting or any person assigned by the Chairman will inform the shareholders about the method of vote casting and counting before considering the meeting agendas.

1. The method of vote casting at the meeting is in accordance with the Company's Articles of Association and governing laws, namely 1 share for 1 vote.
2. As for discussion of each agenda, the Company has already presented the Board of Directors' recommendation to shareholders for consideration in advance. The resolution for each agenda will thus be proposed as such. In vote casting, the Chairman will ask those shareholders or proxies wishing to disapprove the agenda or abstain to raise their hands.
 - 2.1 In case any shareholders or proxies raise their hands in disapproval or abstinent, they must specify so in the ballots given prior to the meeting attendance and deliver their ballots to the Company's officers. Shareholders or proxies who do not raise their hands or deliver the ballots shall be deemed to have cast the approval votes.
 - 2.2 In case no shareholders or proxies raise their hands in disapproval or abstention, it shall be deemed that the meeting unanimously resolves to approve the agenda as proposed by the Chairman.
 - 2.3 In case any shareholders have appointed a proxy to attend the meeting with the proxy form B (specifying particular decision of votes by the shareholders) or the proxy form C (in case that a foreign shareholder appoints a custodian in Thailand to take deposit and take care of the shares), the Company shall record such votes in advance as approval, disapproval or abstinent according to the intention already expressed by the shareholders.
3. Vote counting for each agenda at this Annual General Meeting of Shareholders shall be divided into 3 categories, as follows:-
 - 3.1 In the event of the agenda item for which a simple majority vote of the shareholders who attend and cast their votes is required (according to Section 107 (1) of the Public Limited Companies Act, B.E. 2535 (A.D. 1992), only the number of approval and disapproval votes cast by the shareholders will be applied as the base number of votes for calculation purpose exclusive of the number of abstinent votes.
 - 3.2 In the event of the agenda item for which a vote of not less than two-thirds of the total number of votes of shareholders who attend the meeting is required (according to the second paragraph of Section 90 of the Public Limited Companies Act, B.E. 2535 (A.D. 1992), the total number of votes of the shareholders who attend the meeting will be applied as the base number of votes for calculation purpose in where all of the approval, disapproval and abstinent votes will be included.
4. In case any proxies cast their votes by marking the ballots in contrast to the votes specified in the proxy forms, the Company shall count the votes as specified in the proxy forms and already recorded in advance.

Attachment 10

Proxy form and details of an Independent Director who can be a proxy

To authorize a proxy to attend the 2026 Annual General Meeting of Shareholders, a shareholder chooses proxy Form B attached herewith.

Shareholders wishing to appoint an independent director of the Company as their proxy please fill in a form. As there are 1 Independent Directors related to the agenda concerning Director appointment, namely Assoc.Prof.Kitti Siripullop must specify name and information of the Company's Independent Directors in order to appoint a proxy. This is due to the fact that should an independent director of the Company be unable to attend the meeting because of an occurrence of any force majeure event, another independent director will then be able to attend and vote in the meeting on behalf of such shareholder. Names and information of such independent directors are as follows:-

Assoc.Prof.Kitti Siripullop aged 74 years

Address: T.A.C. Consumer PCL, 23rd Floor, UM Tower, No. 9/231-233 Ramkhamhaeang Road, Suanluang
Bangkok 10250

Having/without special interest : None.

And mail it, including all supporting documents, to the Company so that it should be received **before 1 April 2026**.
A self-addressed envelope is provided.

Note:

- The grantor shall appoint only 1 proxy to attend the meeting and vote on his/her behalf. Split of shares for split of proxies and votes is not allowed.
- Please completely fill in the proxy form, and duly affix grantor's and proxy's signatures.

Proxy Form A

Made at.....

Date....., 2026

(1) I,..... Nationality.....
Residing at No.....Road.....Tambon/Khwaeng.....
Amphoe/Khet.....Province.....Postcode.....

(2) being a shareholder of the T.A.C.Consumer PCL, holding a total of.....shares, and having
voting right equivalent tovote(s), details of which are as follows:-
Ordinary share of.....share(s), equivalent to.....vote(s)
Preferred share of.....share(s), equivalent to..... vote(s)

(3) Hereby authorizes (please tick for only one proxy)

(1)..... Age..... Residing at No.....
Road.....Tambon/Khwaeng..... Amphoe/Khet.....
Province..... Postcode..... or

(2)..... Age..... Residing at No.....
Road.....Tambon/Khwaeng..... Amphoe/Khet.....
Province..... Postcode..... or

Proxy to Independent Director

Assoc.Prof.Kitti Siripullop Age 74 Years Address T.A.C. Consumer PCL, MS Siam Tower, 1023, Building Rooms
No.250-259 and 262-263, Road Rama 3 Tambon/Khwaeng Chong Nonsi Amphoe/Khet Yan Nawa Province
Bangkok Postcode 10120

any one of the above as my proxy to attend and vote on my behalf at the 2026 Annual General Meeting of Shareholders held
on Friday 10 April 2026 at 10.00 a.m. via Hybrid meeting (Physical and E-AGM) at Platinum Hall Room, 3rd Floor, Avani
Ratchada Bangkok Hotel, 1, Ratchadaphisek Road, Din Daeng, Bangkok.

Any actions performed by the proxy in the said meeting shall be deemed as have been performed by myself in all respects.

Signed _____ Grantor
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Note:

- A shareholder shall authorize only one proxy to attend the meeting and cast votes. Shares apportion to several proxies and split of votes are not allowed.
- Please attach a valid certificate true copy ID card and signed by the proxy grantor and the proxy.

Proxy Form B

Made at.....

Date....., 2026

(1) I,..... Nationality..... Residing at No..... Road..... Tambon/Khwaeng..... Amphoe/Khet..... Province..... Postcode.....

(2) being a shareholder of the T.A.C.Consumer PCL, holding a total of..... shares, and having voting right equivalent tovote(s), details of which are as follows:-

Ordinary share of.....share(s), equivalent to.....vote(s)

Preferred share of.....share(s), equivalent to..... vote(s)

(3) Hereby authorizes (please tick for only one proxy)

[] (1)..... Age..... Residing at No..... Road..... Tambon/Khwaeng..... Amphoe/Khet..... Province..... Postcode..... or

[] (2)..... Age..... Residing at No..... Road..... Tambon/Khwaeng..... Amphoe/Khet..... Province..... Postcode..... or

Proxy to Independent Director

[] Assoc.Prof.Kitti.Siripullop... Age...74...Years Address T.A.C.Consumer PCL, MS Siam Tower,1023, Building Rooms No.250-259 and 262-263 Road Rama 3 Tambon/Khwaeng Chong Nonsi Amphoe/Khet Yan Nawa Province Bangkok Postcode 10120

any one of the above as my proxy to attend and vote on my behalf at the 2026 Annual General Meeting of Shareholders held on Friday 10 April 2026 at 10.00 a.m. via Hybrid meeting (Physical and E-AGM) at Platinum Hall Room, 3rd Floor, Avani Ratchada Bangkok Hotel, 1, Ratchadaphisek Road, Din Daeng, Bangkok.

(4) I hereby authorize the proxy to vote on my behalf at this meeting as follows:-

Agenda 1 To consider and adopt the Minutes of the Annual General Meeting of Shareholders for the year 2025 held on April 25, 2025

- [] (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects. [] (b) The proxy shall vote according to my decision as follows:- [] Approve [] Disapprove [] Abstain

Agenda 2 To acknowledge the annual report Company's performance for the year 2025.

- For acknowledgement only. No voting required. -

Agenda 3 To consider and approving the Financial Statements for the year ended December 31, 2025.

- [] (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects. [] (b) The proxy shall vote according to my decision as follows:- [] Approve [] Disapprove [] Abstain

Agenda 4 To consider approving the appropriation of net profits for the year 2025 operating results and the dividend payment.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 5 To approving and election the directors to replace those retiring by rotation.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Vote in respect of the nominated candidates as a whole
- Approve Disapprove Abstain
- Vote in respect of individual nominated candidate
1. ADM Apichat Pengsritong
- Approve Disapprove Abstain
2. Mrs.Paktra Suriyapee
- Approve Disapprove Abstain
3. Mr.Komsak Wattanasriroj
- Approve Disapprove Abstain

Agenda 6 To consider approving the remuneration of directors.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 7 To consider approving the appointment and fixing of remuneration of auditors.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

(5) Voting by the proxy in any agenda that does not conform to my decision specified in this proxy appointment shall be deemed invalid and therefore is not my voting as a shareholder.

(6) In case I have not clearly stated my vote for any agenda, or there are additional agendas to be considered other than mentioned above, including amendment or addition of any fact thereof, the proxy shall have the right to consider the matter and vote on my behalf as he/she deems appropriate in all respects.

Any actions performed by the proxy in the said meeting, except the voting(s) not conform to my statement in this proxy appointment, shall be deemed as have been performed by myself in all respects.

Signed _____ Grantor
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Note:

1. The shareholder shall appoint only one proxy to attend the meeting and vote on his/her behalf. Shares apportion to several proxies and split of votes are not allowed.
2. On the agenda regarding director election, the voting can be made for the nominated candidates as a whole or for individual candidate.
3. In case there are agendas other than stated above, the proxy may fill in the attached Annex to Form B.

Annex to Proxy Form B

Proxy of the shareholder of T.A.C. Consumer Public Company Limited.

In the 2026 Annual General Meeting of Shareholders on Friday 10 April 2026 at 10.00 a.m. via Hybrid meeting (Physical and E-AGM) at Platinum Hall Room, 3rd Floor, Avani Ratchada Bangkok Hotel, 1, Ratchadaphisek Road, Din Daeng, Bangkok.

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda 5 To consider and elect directors in replacement of those retired by rotation (continued)

Candidate's Name.....

- Approve Disapprove Abstain

Candidate's Name.....

- Approve Disapprove Abstain

Candidate's Name.....

- Approve Disapprove Abstain

Proxy Form C

(Specifically applied to foreign shareholders for which a custodian in Thailand is appointed)

Made at.....

Date....., 2026

(1) I/We.....Nationality.....
Residing at No.....Road.....Tambon/Khwaeng.....
Amphoe/Khet.....Province.....Postcode.....
as being a custodian for.....
that is a shareholder of T.A.C. Consumer Public Company Limited, holding a total ofshare(s)
and having voting right equivalent tovote(s), details of which are as follows:-

Ordinary share of.....share(s), equivalent to.....vote(s)

Preferred share of.....share(s), equivalent to..... vote(s)

(2) Hereby authorizes (please tick for only one proxy)

[] (1)..... Age..... Residing at No.....
Road.....Tambon/Khwaeng..... Amphoe/Khet.....
Province..... Postcode..... or

[] (2)..... Age..... Residing at No.....
Road.....Tambon/Khwaeng..... Amphoe/Khet.....
Province..... Postcode..... or

Proxy to Independent Director

[] Assoc.Prof.Kitti SiripullopAge...74...Years Address T.A.C. Consumer PCL, MS Siam Tower,1023, Building Rooms
No. 250-259 and 262-263, Road, Rama 3, Tambon/Khwaeng, Chong Nonsi, Amphoe/Khet, Yan Nawa Province
Bangkok, Postcode, 10120

any one of the above as my proxy to attend and vote on my behalf at the 2026 Annual General Meeting of Shareholders held
on Friday 10 April 2026 at 10.00 a.m. via Hybrid meeting (Physical and E-AGM) at Platinum Hall Room, 3rd Floor, Avani
Ratchada Bangkok Hotel, 1, Ratchadaphisek Road, Din Daeng, Bangkok.

(3) I hereby authorize the proxy to vote on my behalf at this meeting as follows:-

Agenda 1 To consider and adopt the Minutes of the Annual General Meeting of Shareholders for the year 2025 held on
April 25, 2025

[] (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.

[] (b) The proxy shall vote according to my decision as follows:-

[] Approve [] Disapprove [] Abstain

Agenda 2 To acknowledge the annual report Company's performance for the year 2025.

- For acknowledgement only. No voting required. -

Agenda 3 To consider and approving the Financial Statements for the year ended December 31, 2025.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 4 To consider approving the appropriation of net profits for the year 2025 operating results and the dividend payment.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 5 To approving and election the directors to replace those retiring by rotation.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Vote in respect of the nominated candidates as a whole
- Approve Disapprove Abstain
- Vote in respect of individual nominated candidate
1. ADM Apichat Pengsritong
- Approve Disapprove Abstain
2. Mrs.Paktra Suriyapee
- Approve Disapprove Abstain
3. Mr.Komsak Wattanasriroj
- Approve Disapprove Abstain

Agenda 6 To consider approving the remuneration of directors.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

Agenda 7 To consider approving the appointment and the fixing of remuneration of auditor.

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
- Approve Disapprove Abstain

(5) Voting by the proxy in any agenda that does not conform to my decision specified in this proxy appointment shall be deemed invalid and therefore is not my voting as a shareholder.

(6) In case I have not clearly stated my vote for any agenda, or there are additional agendas to be considered other than mentioned above, including amendment or addition of any fact thereof, the proxy shall have the right to consider the matter and vote on my behalf as he/she deems appropriate in all respects.

Any actions performed by the proxy in the said meeting, except the voting(s) not conform to my statement in this proxy appointment, shall be deemed as have been performed by myself in all respects.

Signed _____ Grantor
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Note:

1. The Proxy Form C is used in the sole case that the shareholder is specified on the shareholders registration book as a foreign investor and has appointed a custodian in Thailand to be responsible for his/her shares.
2. Documents to be enclosed with this form are
 - (1) Power of attorney by a shareholder authorizing the custodian to sign the proxy form on his/her behalf
 - (2) Letter certifying that the signer of the proxy is permitted to undertake custodian business
3. The shareholder shall appoint only one proxy to attend the meeting and vote on his/her behalf. Shares apportion to several proxies is not allowed.
4. On the agenda regarding director election, the voting can be made for the nominated candidates as a whole or for individual candidate.
5. In case there are agendas other than stated above, the proxy may fill in the attached Annex to Form C.

Annex to Proxy Form C

Proxy of the shareholder of T.A.C. Consumer Public Company Limited.

In the 2026 Annual General Meeting of Shareholders on Friday 10 April 2026 at 10.00 a.m. via Hybrid meeting (Physical and E-AGM) at Platinum Hall Room, 3rd Floor, Avani Ratchada Bangkok Hotel, 1, Ratchadaphisek Road, Din Daeng, Bangkok.

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda..... Subject.....

- (a) The proxy shall be entitled to consider the matter and vote on my behalf, as he/she deems appropriate in all respects.
- (b) The proxy shall vote according to my decision as follows:-
 - Approve Disapprove Abstain

Agenda 5 To consider and elect directors in replacement of those retired by rotation (continued)

Candidate's Name.....

- Approve Disapprove Abstain

Candidate's Name.....

- Approve Disapprove Abstain

Candidate's Name.....

- Approve Disapprove Abstain

Procedures for protecting personal data for the general shareholders meeting

T.A.C. Consumer Public Company Limited

T.A.C. Consumer Public Company Limited (the “Company”) realizes the importance of personal data of shareholders and/or proxies. Therefore, we would like to inform you of the following information to comply with the Personal Data Protection Act B.E. 2562. This personal data protection practice (the “Practice”) will cover the method of collecting, using, disclosing and processing personal data that can directly and/or indirectly identify shareholders and/or proxies. Please take the time to study the practice and various rights to clearly understand. Therefore, in the event that you have given a proxy to another person to attend the meeting on your behalf, please inform the proxy of this practice.

1. Personal data collected by the Company

The Company will receive and collect personal data directly from shareholders and/or proxies and from Thailand Securities Depository Co., Ltd., which has been assigned by the Company to act as the Company’s share registrar. Personal data includes:

- 1.1 General personal data, such as first and last name, national ID number, date of birth, gender, nationality
Shareholder registration number, number of shares, photos and video recordings
- 1.2 Contact information, such as address, telephone number, email, etc.

2. Purpose of the Company's collection, use and disclosure of personal data

The Company collects, uses and discloses personal data for the following purposes:

- 2.1 Call arrange and hold a meeting of the Company's shareholders in order to comply with the Company's regulations, including laws, announcements and criteria set by the government regarding the organization of meetings, including the preparation of meeting minutes.
- 2.2 May disclose personal data to persons or agencies related to the case in Section 2.1, including but not limited to Advisors in organizing meetings

3. Rights of personal data owners

Personal data owners have the rights as specified in the Personal Data Protection Act B.E. 2562, which include the right to withdraw consent, the right to request access and receive personal data, the right to request correction of personal data, the right to request deletion or destruction of personal data, the right to request suspension of the use of personal data, the right to request the transfer of personal data in accordance with the methods prescribed by law, the right to file a complaint and the right to object to the collection, use or disclosure of personal data about people.

4. Period for storing personal data

The Company will retain personal data according to Section 1 for the period specified by the relevant law and/or as necessary to achieve the objectives in Section 2.

5. Contacting the Company to exercise the rights of the personal data owner

Company Secretary, T.A.C. Consumer Public Company Limited

MS Siam Tower Building Rooms, 1023, No.250-259 and 262-263, Floors 25-26 Rama 3 Road, Chong Nonsi, Yan Nawa Bangkok 10120, Thailand.

Tel. 02-717-2898 ext. 77 E-mail: ir@tacconsumer.com

The Company has established a privacy policy. You can study the details at www.tacconsumer.com

Attachment 12

Registration form for attending the AGM through Electronic Media (E-AGM)

Written at.....

.....

Date

I/We.....Nationality.....

Address.....

Email.....Tel.....

as a shareholder of T.A.C. Consumer Public Company Limited (the “Company”) holding a total number of
.....shares

I hereby confirm to attend the meeting and cast the votes in the 2026 Annual General Meeting of Shareholders on Friday, 10 April 2026, 10.00 a.m. through Electronic Media (E-AGM) and would like to request the Company to send a Web link and manual for attending the E-AGM to my/our email as follows.

Email.....

Sign.....Shareholder

(.....)

Remark: Kindly send this registration form for attending the AGM through Electronic Media (EAGM) which has been completely filled out, and attached identification document for inspection in relation to attending the E-AGM to the Company **within Wednesday, 1 April 2026** via the following channels:

- Email: ir@tacconsumer.com or
- Post: Company Secretary, Address: T.A.C. Consumer Public Company Limited, MS Siam Tower Building Rooms, 1023, No.250-259 and 262-263, Floors 25-26 Rama 3 Road, Chong Nonsi, Yan Nawa Bangkok 10120, Thailand.

Map for the Meeting Place

Platinum Hall Room, 3rd Floor, Avani Ratchada Bangkok Hotel, 1, Ratchadaphisek Road, Din Daeng, Bangkok 10400



1, Ratchadaphisek Road, Din Daeng, Bangkok 10400

Tel. 0-2641-1500

E-mail: ratchada@avanihotels.com

www.avanihotels.com

How to travel for AGM 2026

1. By MRT (Mass Rapid Transit): The venue is located approximately 40 meters from Phra Ram 9 MRT Station, Exit 1 (Fortune Town Building).
2. By Car : Parking is available at the hotel parking area on the 4th and 5th floors, or at the Fortune Town Building parking area.
3. By Public Bus:
Bus routes 172, 528, 529, 168, 171, 537, and 551 serve this area.
4. By Motorcycle: Motorcycle parking is available at the hotel parking area on the 4th and 5th floors.